



# THE FUTURE WE CHOOSE:

*Building Healthy  
Communities*

FEBRUARY 2016

## Message from the Mayor and the County Council Chair

### Dear Salt Lake County Resident,

Salt Lake County is a major metropolitan area that is growing rapidly and is becoming increasingly diverse. Many of us experience the best of both worlds here – the vibrancy of city life combined with the “small town feel” of our neighborhoods and communities. Growth offers both exciting opportunities and challenges, if we are to preserve the things we love in the face of inevitable change.

It is with this in mind that we propose the Future We Choose strategy for building a healthy community, one built on healthy people, healthy places, expanded opportunities and responsive government. Salt Lake County government touches residents in nearly all aspects of their lives. We manage parks and open space, provide support for physical and behavioral health, build and maintain roads, sidewalks and bike routes, and protect the air and the water. We also offer excellent libraries, senior centers and arts and cultural venues. The county provides these services with an eye towards balancing residents’ desires with what taxpayers tell us they can afford. We know that in order to provide the best possible services at an affordable cost, we must work together in a bipartisan way in order to support the quality of life our residents expect and deserve.

We cannot afford to become complacent or lethargic. We know that in order to stay ahead of the forces of change, we must clearly understand what issues we face today, decide what we want the outcomes to be tomorrow and then design a plan of action.

We are combining data and regional leadership to bring together local elected officials, private businesses and nonprofit organizations to address real problems in areas such as air quality, homelessness, criminal justice and job opportunities. We are seeking to capture what works to advance reforms at every level of Salt Lake County government and foster regional innovation. We’re holding ourselves accountable by displaying our goals and our measurements on the Salt Lake County dashboard – Salt Lake MetroStat – helping residents view our progress in real time and in a clear, understandable format.

It is an honor and a privilege to serve the citizens of Salt Lake County. We are committed to the Future We Choose strategy, knowing that by working together and harnessing the energy, ideas and good will of our citizens, we will move forward in shared prosperity and a bright future.



A handwritten signature in black ink, appearing to read "Ben McAdams".

**Ben McAdams**  
**Salt Lake County Mayor**

A handwritten signature in black ink, appearing to read "Max Burdick".

**Max Burdick**  
**Salt Lake County Council Chair**

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# Innovation Agenda



## **PAY FOR SUCCESS**

### **Contracting for the results we want**

Salt Lake County is a world leader in this rapidly-growing field. We were the first county government in the U.S. to launch a Pay for Success program, which expanded access to high-quality preschool for low-income three- and four-year-olds. New Pay for Success projects that improve our criminal justice system and reduce the number of residents experiencing homelessness will begin next year. We are also partnering with the national Green and Healthy Homes initiative and University of Utah Health Plans to use a Pay for Success model to improve the health of children with asthma.

Pay for Success is a form of performance-based contracting, where government pays only if specified results are achieved. In this model, the County procures and contracts with a nonprofit service provider with a proven track record. The services provided are rigorously evaluated, and if the desired outcomes are achieved, the private funders are repaid. The benefits of Pay for

*Homelessness Collective Impact meeting, approximately 30 homeless services organizations represented.*

Success include private sector creativity and discipline, minimal risk to taxpayers since government only pays for achieved outcomes, and knowing definitively if a program does or doesn't work.

## **COLLECTIVE IMPACT**

### **Bringing the community together to solve complex issues**

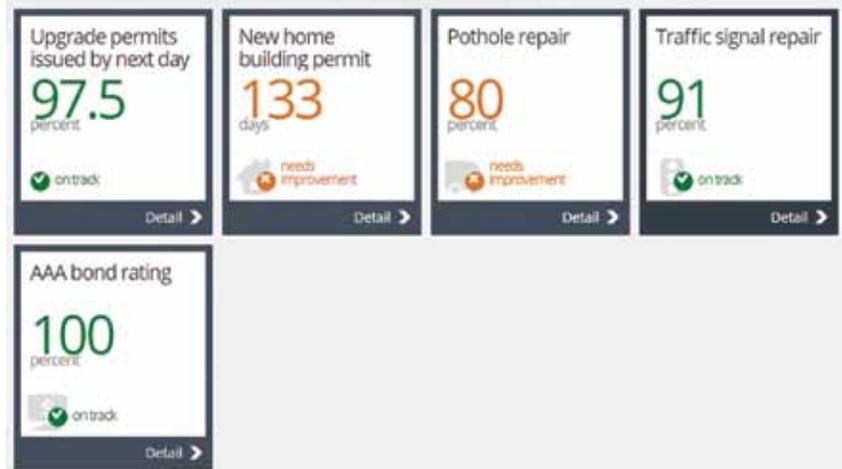
The Future We Choose approach calls for multiple organizations to align their efforts by abandoning their own agenda in favor of a common agenda, sharing outcomes and measurements, and sticking with data and results. Salt Lake County is leading two initiatives that use this approach: one is an effort to minimize homelessness, and the other is to improve the health, education and economic opportunities in Kearns Metro Township. This method will continue to be used for future projects.

## COUNTY DASHBOARD

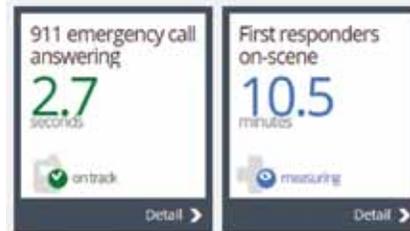
### Data-driven decision making, public accountability

The Salt Lake County dashboard – Salt Lake MetroStat – is a performance management tool. It takes the data we collect and displays it on a website, making it easy to see how work performed in the county improves lives and how we are making progress toward our goals. It helps the public hold us accountable with easy-to-read charts of key performance indicators and provides a graphic illustration of the priorities and progress leading to the Future We Choose. By rigorously evaluating what works, we will be able to shift taxpayer dollars towards programs that achieve results, and away from those that are not as effective.

### Efficient and effective government operations



### Transparent and accountable government



*Outcomes and performance measures on the Salt Lake County dashboard, Salt Lake MetroStat, Feb. 2016.  
[www.dashboard.slco.org](http://www.dashboard.slco.org)*

*Mayor McAdams visits a high-quality private preschool – Children's Express Learning Academy – with County Councilmember Richard Snelgrove & State Representative Johnny Anderson.*



# Healthy People

Salt Lake County residents and families are safe and healthy



## HOMELESSNESS

Our community invests \$52 million annually in public and private funds to address homelessness in the county. Salt Lake County contributes more than \$20 million of that investment. We cannot simply throw money at the problem. We must coordinate efforts and use evidence-based practices if we are to make a meaningful impact and help put homeless individuals and families on the road to self-sufficiency. As the regional leader, Mayor McAdams has called on agencies countywide to work together, using the Future We Choose collective impact model, to come up with meaningful solutions.

## HEALTH CLINICS

The Salt Lake County Health Department promotes and protects community and environmental health throughout the Salt Lake region, and a big part of that mission is improving the health of county residents. The department operates six health clinics that provide immunizations to children and families, as well as nutrition counseling and healthy supplemental foods to women, infants, and children. The Health Department also partners with community health centers. Recently a new community health center opened in the Ellis R. Shipp Public Health Center in West Valley City, a medically underserved area of the valley.

### Healthy People Outcomes:

- All County residents are safe
- All County residents have a safe place to call home
- All County residents are healthy

### Healthy People Indicators:

- Number of homeless individuals
- Percent of children that do not have health insurance
- Percent of adolescents who are physically active
- Number of seniors served by county programs
- Percent of adults experiencing a mental health crisis that are diverted from the emergency room and hospitalization

*A complete list of outcomes and indicators can be found at [slco.org/mayor](http://slco.org/mayor).*



***Kids receiving care at a Salt Lake County Health Department clinic.***



*Valley Behavioral Health’s newest home for women. The clients are trying to get back on their feet and stay of jail. The home is partly funded by Salt Lake County.*

## SERVING SENIORS AND AGING ADULTS

Salt Lake County’s senior population is growing at a rapid pace as the “baby boomer” generation turns 65. Aging & Adult Services is anticipating the growth and preparing to meet the demand. County employees offer more than 20 programs to support seniors, as well as manage or support 19 senior centers throughout the Salt Lake region. Thousands of older citizens are served everyday through programs such as Meals on Wheels, Rides for Wellness, lawn care and snow shoveling, job training, and fraud prevention. Seniors are the residents who helped to build the community, and create the great quality of life we have in the county. We want to do everything we can to support them in a healthy and independent retirement.

## BEHAVIORAL AND MENTAL HEALTH SERVICES

Salt Lake County plays a critical role in the delivery of services to those suffering from mental illness and substance abuse disorders. With its managed care partner – Optum – we currently serve more than 110,000 Medicaid recipients, as well as several thousand residents who are uninsured. The transition to a managed care model helped the county develop a behavioral health system focused on helping people reach recovery and resiliency. This includes growing the provider network in order to increase access and options for patients. Since 2010, Salt Lake County’s network has grown from one community mental health



*Mayor McAdams and Aging & Adult Services staff talking to Meals on Wheels recipient Midge King.*

center provider to nearly 200 providers that operate at facilities offering outpatient treatment services as well as two inpatient hospitals.

Salt Lake County and its partners are turning to innovative ideas to address crisis needs, mental health and substance abuse needs in the jail, and a crisis line to provide 24/7 access to behavioral health professionals. The dedicated employees of Behavioral Health Services continue to look for new ways to improve access to care, as well evidence-based programs that help patients return to stable and productive lives.

# Healthy Places

Salt Lake County has clean air and water, and access for residents to arts, culture and recreation

## IMPROVING AIR QUALITY AND CREATING A SUSTAINABLE ENVIRONMENT

In order to solve Salt Lake County's air quality problem, we need to take many actions to tackle the issue. Salt Lake County has already begun taking steps to make it easier



***Salt Lake County's new electric vehicle fast-charging station.***

for residents to drive electric, non-polluting vehicles, to use mass transit and bicycles, and to take high-polluting vehicles off the road. The fleet shop installed a CNG filling station for large trucks, resulting in the equivalent of taking 310 passenger vehicles off the road each year. Fifteen of the Salt Lake County's buildings are Leadership in Energy and Environmental Design (LEED) certified. Salt Lake County also has water conservation plans, water quality programs, the largest solar array in the state of Utah on the Salt Palace Convention Center,

and a program to convert street lights to LED lighting. Additionally, this year a countywide wood-burning ban went into effect on days when burning wood will significantly contribute to our unhealthy air.

Salt Lake County encourages and supports residents to recycle. In 2013, Mayor McAdams issued a challenge to county residents to reduce the amount they recycle by

20 percent. It's two years later and recycling overall has increased by 7 percent, with county residents recycling 22.3 percent of our waste. That saves energy, money, and landfill space, as well as contributing to a cleaner, healthier environment.

## CRIMINAL JUSTICE REFORM

Salt Lake County is thinking differently about how we can reduce the costly revolving door of repeat offenders at the county jail. In addition to ongoing programs, Salt Lake County is partnering with First Step House to provide mental health and substance abuse counseling to offenders to alleviate those obstacles and focus on things that are critical to an offender's long-term stability, like health care, career support, and transitional housing. Also, Salt Lake County will rededicate funding from a jail bond levy – approved by taxpayers in 1995 to build a new jail – to offer facilities and programs that will divert offenders from the jail and reduce crime by addressing the root cause of recidivism. At an average cost per residential homeowner of \$2 per year, we will tackle comprehensive criminal justice reforms that will keep the public safe and begin to decrease jail overcrowding.

## ACCESS TO ARTS AND RECREATION

A culturally diverse and healthy community offers access to the arts and recreation. Salt Lake County manages five premier arts and theatre facilities in the downtown area plus 55 regional parks. Recently renewed with overwhelming voter support, the Zoo, Arts, and Parks (ZAP) program provides funding to a variety of dance and theatre companies, museums, cultural events, Hogle Zoo, and Tracy Aviary bird sanctuary. Because of ZAP, county residents enjoy many discounted and free days at art and cultural venues. Children and families experience the fun and inspiration of creative performers who bring laughter and joy to audiences year-round.



**Mayor McAdams, Salt Lake County Sheriff Jim Winder playing soccer with kids at newly renovated Bruce Field in Kearns Township.**

## NO-KILL ANIMAL SHELTER

Salt Lake County Animal Services first adopted a “no-kill” philosophy in 2009 and committed to operating a shelter where animals are never euthanized for time or space considerations. The shelter has operated with that philosophy since then, and in 2013, the shelter achieved official “no-kill” status for the entire year. Since 2013, more than 90% of animals entering the shelter are later released, either through adoption, being returned to their owner, or transferred to another animal rescue organization. The shelter’s “no-kill philosophy” is based on the idea that all healthy and/or treatable animals can be saved and not euthanized.

### Healthy Places Outcomes:

- Salt Lake County has a clean environment and healthy air
- Salt Lake County residents participate in and have access to recreation, arts and culture
- Salt Lake County invests in sustainable and efficient infrastructure
- Salt Lake County operates a no-kill animal shelter

### Healthy Places Indicators:

- Number of “unhealthy air” days in Salt Lake County
- Percent of trash that is recycled
- Number of attendees to free arts and culture events offered by Salt Lake County-supported organizations
- Percent of new Salt Lake County-owned facilities certified LEED Gold or better
- Rate of animal “live release” of cats and dogs from the Salt Lake County Animal Services’ shelter

*A complete list of outcomes and indicators can be found at [slco.org/mayor](http://slco.org/mayor).*



**County Councilmember Steve DeBry, Sandy City Mayor Tom Dolan, Mayor McAdams announce 2014 active transportation grant funding.**

## ACTIVE TRANSPORTATION

Building active transportation infrastructure – including biking, walking, and hiking trails – is an important part of creating safe active transportation routes that support clean air. Since 2014, Salt Lake County has awarded \$1.5 million to local governments and organizations for projects that will build-out a fully connected and safe regional bicycle transportation network. Once all of the 2014/2015 projects are complete, Salt Lake County will have 117 miles of new bike lanes. A bicycle transportation master plan is also underway to guide how we will engineer segments of the network and ensure coordination across individual cities and townships. Additionally, Salt Lake County Parks & Recreation has 98 miles of trails, with 55 miles currently being constructed.

# Expanded Opportunities

Salt Lake County residents have access to good education and good jobs

## GLOBAL CITIES INITIATIVE

Salt Lake County has joined an economic development network the Global Cities Initiative (GCI) Exchange. The initiative is a five-year joint project of the Brookings Institution and JPMorgan Chase that helps business and civic leaders grow their metropolitan economies by strengthening international connections and competitiveness. GCI activities include producing data and research to guide decisions, fostering practice and policy innovations and facilitating a peer learning network. The Global Cities Initiative's Exchange Network assists metropolitan areas as they develop plans to achieve sustainable growth, first addressing exports and then foreign direct investment. The Salt Lake

County's Metro Export Plan will be produced this year. Companies that export their products pay at least 17 percent more in wages than companies that only serve domestic markets. Salt Lake County's participation in GCI is an opportunity to assist the private sector in creating more well-paying jobs and growing the metro economy.



*Discussing Global Cities Initiative with Utah economic development leaders.*

## SUPPORTING EDUCATION

Mayor McAdams knows that although Salt Lake County doesn't run the schools, the programs we manage support education and the lives of families. In 2013, Mayor McAdams launched the first-of-its-kind "Pay for Success" effort that gave access to high-quality preschool to 600 low-income kids. The data shows that access to high-quality preschool is a game changer for kids and their families. Salt Lake County invested \$350,000 in the initiative that will result in an estimated \$1.2 million in cost avoidance. That means money won't be needed in future years for drug abuse and crime, incarceration, or gang involvement.

The pilot project was so successful that in 2014, the Utah State Legislature followed the Salt Lake County's lead by launching the initiative statewide. In 2015, preliminary data showed that of 110 children enrolled in preschool, who were at risk of needing special education, only one actually required it. Mayor McAdams knows there is no better investment we can make in the future than the education of our children.

Salt Lake County's Youth Services Division is in the business of supporting youth, including through after-school programs. Salt Lake County provided afterschool



**Mayor McAdams, County Council members Richard Snelgrove, Sam Granato visit a Granite School District preschool classroom.**

to 1,264 kids in the 2014-2015 school year with eight programs throughout the valley. Youth Services is adding three new programs for a total of eleven afterschool programs for the 2015-2016 school year. Salt Lake County also helps to fund 10 different afterschool programs that are run by various providers, giving more kids access to afterschool throughout the region.

Salt Lake County has also been chosen to participate in Evidence2Success with the help of the Annie E. Casey Foundation and the Granite School District. This program will track the progress of Kearns Metro Township students. Community members, local schools and Salt Lake County are using data to determine where to best focus efforts and money to achieve desired outcomes for Kearns families and improve the well-being of children.

## CONVENTION HOTEL

Salt Lake County loses scores of conventions in our capital city each year because of inadequate hotel and convention space. The ripple effects of those losses extend countywide, and even statewide as Utah-owned businesses lose the purchasing power of convention goers. In 2014, Mayor McAdams worked with members of the Utah State Legislature to pass legislation to allow a unique funding model that enables a public-private partnership in building a much-needed convention hotel. A competitive bid process will result in the selection of a private company that will build the hotel and include public meeting space. Post-performance tax rebates will supply funds for that public amenity. Salt Lake County will then attract and host more conventions, resulting in more revenue.



**Utah Governor Gary Herbert, Camelbak CEO Sally McCoy, Mayor McAdams, and Utah Clean Air Partnership's Ted Wilson at the Outdoor Retailer Winter Market.**

### Expanded Opportunities Outcomes:

- Salt Lake County businesses expand into international markets
- Job opportunities are available for all residents
- Salt Lake County children and youth are ready for and succeed in school

### Expanded Opportunities Indicators:

- Fiscal impact of non-mining goods exports
- Salt Lake County unemployment rate
- Percentage of school children reading on grade level by third grade
- Percentage of high-school graduates

*A complete list of outcomes and indicators can be found at [slco.org/mayor](http://slco.org/mayor).*

### Outdoor Retailer Winter Market.



# Responsive Government

Salt Lake County is efficient, effective, transparent, and accountable

## AAA BOND RATING

For the 18th year in a row, Salt Lake County has maintained its triple-A bond rating from all three rating firms – Moody’s Investor’s Service, Fitch, and Standard & Poors – which is a sign of good overall financial health and living within our means. It also results in lower interest costs on Salt Lake County bonds. We are one of only about 35 counties nationally – among 3,144 – that received a triple-A rating from all three agencies. The mayor has said that Salt Lake County is committed to providing the best possible service to county residents at the lowest possible cost. This is evident in our balance sheet and our national reputation.

## COMMUNITY PRESERVATION

Mayor McAdams heard from residents that they wanted to resolve the conflict and uncertainty that Salt Lake County’s townships and unincorporated areas have faced for 30 years. These areas have faced frequent petitions for annexations and incorporations, making their borders unpredictable and hampering the ability for leaders to plan for economic development. Mayor McAdams’ goal was to work with the community to keep the unique qualities of each township while offering the benefits of a broad tax base and excellent municipal service delivery. The result became the framework for Community Preservation, a new model of local governance. Community Preservation – set forth in Utah Senate Bill 199 – allowed township and unincorporated island residents to vote on what they wanted for the future of their communities. Township residents voted to become a city or to become a newly created form of local government called a metro township in November 2015. The election results can be found at [slco.org/community-preservation](http://slco.org/community-preservation). Now that residents have voted, all of the townships are now incorporated municipalities with protected borders and a more stable future.



*County Council member Michael Jensen speaking at a Community Preservation town hall meeting.*



*Mayor McAdams, state representatives Karen Mayne and Eric Hutchings, County Council members Richard Snelgrove and Aimee Winder Newton, joined by community members at legislative news conference.*



*County snowplow makes roads safe for commuters after snowstorm.*

## 911

When someone dials 911 while in Salt Lake County, they may be placed on hold while being transferred to another dispatch center and then asked to repeat information. Mayor McAdams prioritized this problem of multiple 911 dispatch centers deploying incompatible software when he first stepped in the mayor's office. Mayor McAdams, together with the Salt Lake County Council appropriated \$1.3 million to move all 911 dispatch centers onto the same software platform. This will eliminate confusion that costs precious seconds during an emergency response. County 911 dispatch centers are expected to begin the transition to a single computer software display system this year.

## Municipal Services District

The Municipal Services District (MSD) was created to give county residents more local control and the benefit of economies of scale while continuing to receive excellent, low-cost municipal services. Services provided by the MSD include things like snow removal, street light maintenance, and municipal storm drains. The MSD Board will have representatives from the member communities and make budgeting decisions on how to pay for municipal services. All metro townships and the remaining unincorporated areas receive their municipal services through the MSD. Local cities also contract with Salt Lake County to receive some or all of their municipal services.

### Responsive Government Outcomes:

- Salt Lake County government operates efficiently and effectively
- Salt Lake County facilities are safe, accessible, and provide the greatest value to the public
- Salt Lake County government is transparent and accountable

### Responsive Government Indicators:

- Continued AAA bond rating
- Percent of signal repair requests responded to within 24 hours
- Percent of pothole repairs completed within 48 hours
- Reduced amount of time to obtain a business license and building permit
- Reduced cost of duplicative government programs
- Faster 911 call response times

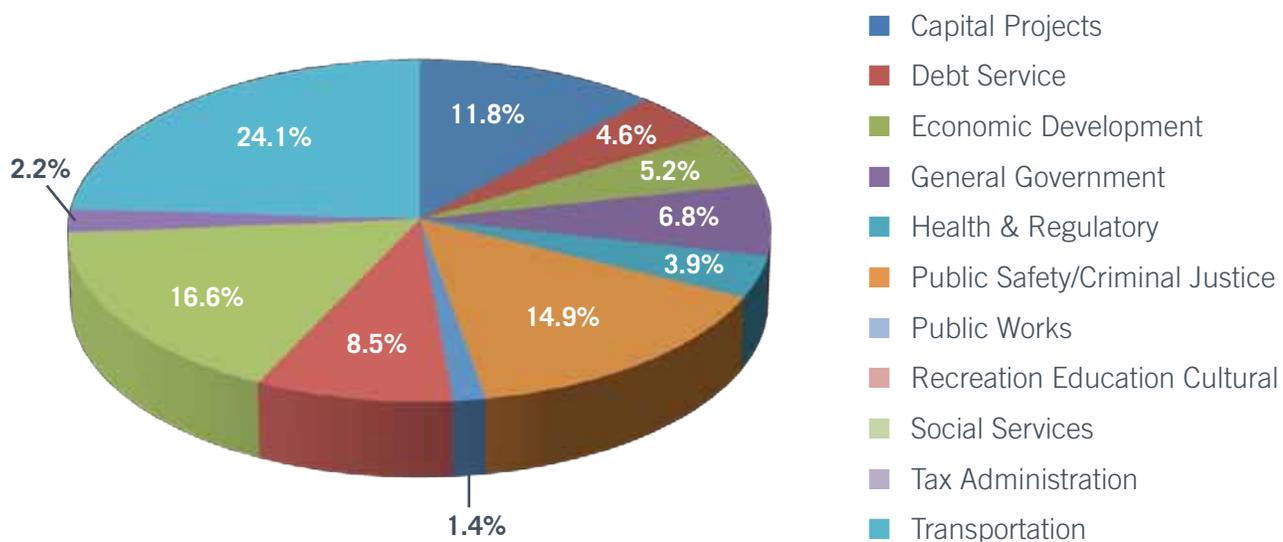
*A complete list of outcomes and indicators can be found at [slco.org/mayor](http://slco.org/mayor).*

# 2016 Salt Lake County Budget

## General Fund and Other Countywide Funds

USE OF FUNDS	2016 ADOPTED BUDGET (IN MILLIONS)	2016 ADOPTED BUDGET
Capital Projects	\$124.9	11.8%
Debt Service	48.7	4.6%
Economic Development	55.4	5.2%
General Government	71.8	6.8%
Health and Regulatory	41.6	3.9%
Public Safety/Criminal Justice	156.8	14.9%
Public Works	15.1	1.4%
Recreation, Education, Cultural	89.5	8.5%
Social Services	175.1	16.6%
Tax Administration	23.5	2.2%
Transportation	254.0	24.1%
<b>Totals:</b>	<b>\$1,056.3</b>	<b>100.0%</b>

## General Fund and Other Countywide Funds



# 2016 Salt Lake County Budget

## Library Fund

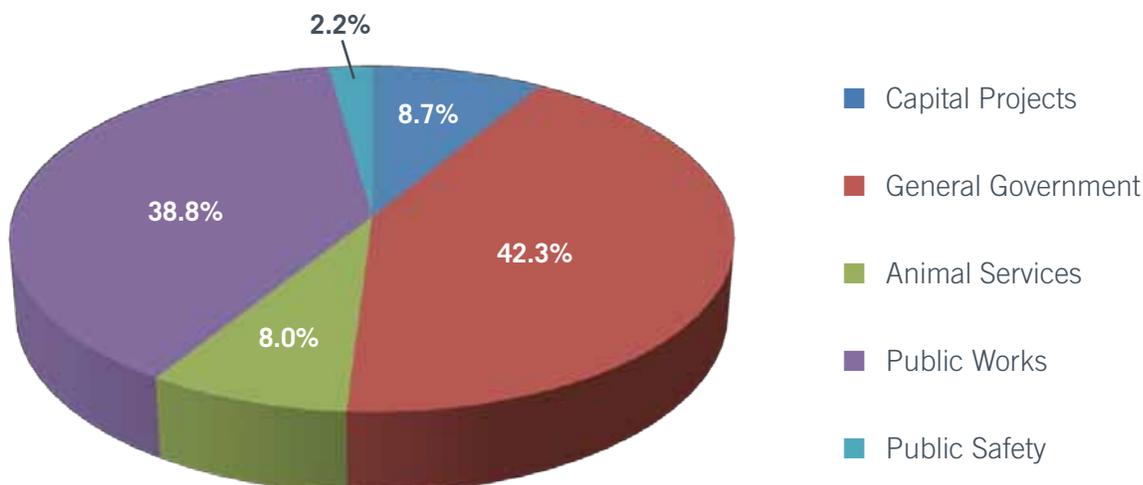
USE OF FUNDS	2016 ADOPTED BUDGET (IN MILLIONS)	PERCENT
Library Services	\$43.2	100%

## Municipal Services Funds

USE OF FUNDS	2016 ADOPTED BUDGET (IN MILLIONS)	2016 ADOPTED BUDGET
Capital Projects	\$6.4	8.7%
General Government	30.9	42.3%
Animal Services	5.8	8.0%
Public Works	28.4	38.8%
Public Safety	1.6	2.2%
<b>Totals:</b>	<b>\$73.1</b>	<b>100.0%</b>

## Municipal Services District Fund

2016 Adopted Budget



# Working Collaboratively

*Millcreek community member Nancy Carlson-Gotts, Utah Department of Transportation's Nathan Lee, Mayor McAdams, County Councilman Sam Granato, Utah State Representative Patrice Arent, former SL County Township Executive Patrick Leary*

*"Working together with various government, nonprofit, and private sector partners is the best way to get things done. It is through these partnerships that we gain a broad perspective of community needs and solutions for how to accomplish goals in the most effective, efficient way possible."*

— Mayor Ben McAdams



*Salt Lake County Treasurer K. Wayne Cushing, Mayor McAdams, and county resident Rachel Casey*



*Mayor McAdams with Governor Herbert at groundbreaking event*



*Advocate for homeless Pamela Atkinson, U.S. Housing and Urban Development Secretary Julian Castro, Mayor McAdams, and former SL County Housing Authority Director Kerry Bate*



*Riverton City Mayor Bill Applegarth and Mayor McAdams*



*Mayor McAdams, Utah House Speaker Greg Hughes, County Council members Richard Snelgrove and Aimee Winder Newton, Deputy Mayor Lori Bays*



*Councilmember Jim Bradley, Sheriff Jim Winder, Councilmember Max Burdick, District Attorney Sim Gill, Councilmember Jenny Wilson, Mayor Ben McAdams, Councilmember Sam Granato, Councilmember Arlyn Bradshaw*



*County Council members Aimee Winder Newton, Arlyn Bradshaw, and Max Burdick*



*Mayor McAdams and County Councilman Richard Snelgrove with members of the Collective Impact on Homelessness committee*

# Services & Resources



## ELECTED OFFICIALS

### **Mayor Ben McAdams**

(385) 468-7000

[slco.org/mayor](http://slco.org/mayor)

### **County Council Office**

385-468-7500

[slco.org/council](http://slco.org/council)

### **County Council Representatives**

**Jenny Wilson**, At-Large: [jwilson@slco.org](mailto:jwilson@slco.org) ■ 385-468-7451

**Richard Snelgrove**, At-Large: [rsnelgrove@slco.org](mailto:rsnelgrove@slco.org) ■ 385-468-7452

**Jim Bradley**, At-Large: [jbradley@slco.org](mailto:jbradley@slco.org) ■ 385-468-7453

**Arlyn Bradshaw**, District 1: [arbradshaw@slco.org](mailto:arbradshaw@slco.org) ■ 385-468-7454

**Michael Jensen**, District 2: [mhjensen@slco.org](mailto:mhjensen@slco.org) ■ 385-468-7455

**Aimee Winder Newton**, District 3: [anewton@slco.org](mailto:anewton@slco.org) ■ 385-468-7456

**Sam Granato**, District 4: [sgranato@slco.org](mailto:sgranato@slco.org) ■ 385-468-7457

**Steve DeBry**, District 5: [sldebry@slco.org](mailto:sldebry@slco.org) ■ 385-468-7458

**Max Burdick**, District 6: [mburdick@slco.org](mailto:mburdick@slco.org) ■ 385-468-7459

### **Auditor Scott Tingley**

385-468-7185 ■ [saltlakecountyauditor.org](http://saltlakecountyauditor.org)

### **Clerk Sherrie Swenson**

385-468-7350 ■ [slco.org/clerk](http://slco.org/clerk)

### **Assessor Kevin Jacobs**

385-468-8000 ■ [slco.org/assessor](http://slco.org/assessor)

### **District Attorney Sim Gill**

385-468-7700 ■ [slco.org/district-attorney](http://slco.org/district-attorney)

### **Recorder Gary Ott**

385-468-8145 ■ [slco.org/recorder](http://slco.org/recorder)

### **Surveyor Reid Demman**

385-468-8240 ■ [slco.org/surveyor](http://slco.org/surveyor)

### **Sheriff Jim Winder**

385-468-9898 ■ [www.slsheriff.org](http://www.slsheriff.org)

### **Treasurer Wayne Cushing**

385-468-8300 ■ [slco.org/treasurer](http://slco.org/treasurer)

## Department of Administrative Services

Information Technology	385-468-7060	<a href="http://slco.org/administrative-services">slco.org/administrative-services</a>
Addressing	385-468-0700	<a href="http://slco.org/information-services">slco.org/information-services</a>
Facilities Management	385-468-6760	<a href="http://slco.org/addressing">slco.org/addressing</a>
Fleet Management	385-468-0338	<a href="http://slco.org/facilities">slco.org/facilities</a>
Contracts and Procurement	385-468-0475	<a href="http://slco.org/fleet">slco.org/fleet</a>
Human Resources	385-468-0300	<a href="http://slco.org/contracts">slco.org/contracts</a>
Volunteer Services	385-468-0570	<a href="http://slco.org/human-resources">slco.org/human-resources</a>
Records Management	385-468-0813	<a href="http://slco.org/volunteer">slco.org/volunteer</a>
Archives	385-468-0820	<a href="http://slco.org/records-management">slco.org/records-management</a>
		<a href="http://slco.org/archives">slco.org/archives</a>

## Department of Community Services

Center for the Arts	385-468-7050	<a href="http://slco.org/community-services">slco.org/community-services</a>
Clark Planetarium	385-468-1010	<a href="http://artsaltlake.org">artsaltlake.org</a>
Visit Salt Lake	385-468 -7827	<a href="http://clarkplanetarium.org">clarkplanetarium.org</a>
Salt Palace Convention Center	801-534-4900	<a href="http://visitsaltlake.com">visitsaltlake.com</a>
South Towne Exposition Center	385-468-2222	<a href="http://saltpalace.com">saltpalace.com</a>
Parks and Recreation	385-468-2260	<a href="http://southtowneexpo.com">southtowneexpo.com</a>
Open Space & Urban Farming	385 468-1800	<a href="http://slco.org/recreation">slco.org/recreation</a>
Zoo, Arts, and Parks	385-468-1811	<a href="http://slco.org/openspace">slco.org/openspace</a>
Discovery Gateway	385-468-7058	<a href="http://slco.org/zap">slco.org/zap</a>
Equestrian Park & Event Center	801-456-5437	<a href="http://discoverygateway.org">discoverygateway.org</a>
	385-468-1603	<a href="http://visitsaltlake.com/slco-equestrian-center">visitsaltlake.com/slco-equestrian-center</a>

## Department of Human Services

Aging & Adult Services	385-468-7060	<a href="http://slco.org/human-services">slco.org/human-services</a>
Behavioral Health Services	385-468-3200	<a href="http://slco.org/aging-adult-services">slco.org/aging-adult-services</a>
Office of Community Innovation	385-468-4707	<a href="http://slco.org/behavioral-health">slco.org/behavioral-health</a>
Criminal Justice Services	385-468-4861	<a href="http://slco.org/community-innovation">slco.org/community-innovation</a>
Health Department	385-468-3500	<a href="http://slco.org/criminal-justice">slco.org/criminal-justice</a>
Library Services	385-468-4100	<a href="http://slco.org/slcohealth">slco.org/slcohealth</a>
Youth Services	801-943-4636	<a href="http://slcolibrary.org">slcolibrary.org</a>
USU Extension Services	385-468-4500	<a href="http://slco.org/youth">slco.org/youth</a>
	385-468-4820	<a href="http://extension.usu.edu/saltlake">extension.usu.edu/saltlake</a>

## Department of Public Works

Operations	385-468-7050	<a href="http://slco.org/public-works">slco.org/public-works</a>
Landfill	385-468-6101	<a href="http://slco.org/pwOps">slco.org/pwOps</a>
Engineering and Flood Control	385-468-6370	<a href="http://slco.org/landfill">slco.org/landfill</a>
Animal Services	385-468-6600	<a href="http://slco.org/pweng">slco.org/pweng</a>
Weed Control	385-468-7387	<a href="http://slco.org/animal-services">slco.org/animal-services</a>
	385-468-6131	<a href="http://slco.org/weeds">slco.org/weeds</a>

## Office of Regional Development

Community Resources and Development	385-468-4900	<a href="http://slco.org/regional-development">slco.org/regional-development</a>
Criminal Justice Advisory Council	385-468-4900	<a href="http://slco.org/crd">slco.org/crd</a>
Economic Development	385 468-7096	<a href="http://slco.org/cjac">slco.org/cjac</a>
Emergency Services	385-468-4865	<a href="http://slco.org/economic-development">slco.org/economic-development</a>
Homeless Services	385-468-7092	<a href="http://slco.org/emergency-services">slco.org/emergency-services</a>
Planning & Transportation	385-468-4900	<a href="http://slco.org/homeless-services">slco.org/homeless-services</a>
	385-468-4862	<a href="http://slco.org/planning-transportation">slco.org/planning-transportation</a>

## Office of Township Services

Planning & Development Services	385-468-6700	<a href="http://slco.org/townships">slco.org/townships</a>
Business Licensing, Permits	385-468-6700	<a href="http://slco.org/pwpps">slco.org/pwpps</a>
Municipal Engineering	385-468-6600	
Code Enforcement	385-468-6689	
Economic Development	385-468-4867	

## Other Resources

Office of Financial Administration	385-468-7070	<a href="http://slco.org/mayor-finance">slco.org/mayor-finance</a>
Salt Lake County Bicycle Advisory Committee	385-468-7028	<a href="http://slco.org/bicycle">slco.org/bicycle</a>
Office of Diversity Affairs	385 468-7014	<a href="http://slco.org/diversity">slco.org/diversity</a>
Maps	385-468-8245	<a href="http://slco.org/maps">slco.org/maps</a>
Salt Lake County Fair	385-468-3247	<a href="http://slcfair.com/home.html">slcfair.com/home.html</a>
Salt Lake County Justice Courts	385-468-8200	<a href="http://slco.org/justicecourt">slco.org/justicecourt</a>
Salt Lake County Sustainability	385-468-6379	<a href="http://slco.org/sustainability">slco.org/sustainability</a>
Recycling Resources	385-468-6370	<a href="http://slco.org/recycle">slco.org/recycle</a>
Unified Fire Authority	801-743-7200	<a href="http://unifiedfire.org">unifiedfire.org</a>
Unified Police Department	801-742-7000	<a href="http://updsl.org">updsl.org</a>
Garbage and Recycling Pick-Up	385-468-6325	<a href="http://wasatchfrontwaste.org">wasatchfrontwaste.org</a>
Property Tax Information	385-468-7200	<a href="http://slco.org/property-tax">slco.org/property-tax</a>
Supporting Education		<a href="http://slco.org/human-services/education">slco.org/human-services/education</a>



For more information, contact:

**[www.slco.org](http://www.slco.org)**  
**(385) 468-7000**