

**Collective Impact on Homelessness Steering Committee
Minutes from the Meeting of Wednesday
December 9, 2015 8:30 – 10:30 am
Salt Lake County Government Center, North Building Suite N2-800**

Steering Committee members or alternates in attendance: Mayor Ben McAdams, Anne Burkholder, Caroline Moreno, Janice Kimball, Jennifer Steele, Laura Michalski, Laurie Robinson, Matt Minkevitch, Tamera Kohler, Josh Romney, Don Przybyla, Kathy Bray, Jill Love, James Morgese, Bill Tibbitts, Jackie Biskupski, Tony Milner, Tiffany Provost, Erin Trenbeath-Murray, Mayor Joann Seghini, Rick Foster, Mikelle Moore

Steering Committee Facilitators in attendance: Shaleane Gee, Patrick Reimherr, J. Janell Fluckiger

Members of the public in attendance: Jennifer Godfrey, Michelle Flynn, Elizabeth Buehler, Ashley Tolman, John Spears, Camille Winnie, Carlton Christensen, Becky Kapp, Glen McBride, Karen Wiley, Kerry Steadman, Matt Melville, Valerie Walton, Virginia Lopez, Sam Klemm, Dale Keller, Claudia O'Grady, Monte Hanks, Celeste Rich, Laurel Ingham, Seth Teague, Royal Delegge, Scott Fisher, Glen McBride, Tim Stay, Dave Durocher, Kim Correa, Patrick Frost, Meghan Meacham, Erik Sherwood, Erika Fihaki, Gail Miller

I. Welcome & Introductions – Mayor McAdams welcomed everyone and introductions were made. Gail Miller was introduced as a special guest. Mikelle Moore was introduced as a new committee member.

II. Comments and Approval of Minutes – The minutes for November meeting were reviewed and approved.

III. Recent Committee Activity Summary & Goals for Today's Meeting – Shaleane Gee opened the meeting and advised the committee that she would be sharing a presentation on our proposed system model - the Scattered Sites Scenario, Services Map and a Timeline. The goals for today's meeting are to:

- Discuss Scattered Sites Scenario and receive a formal endorsement by Mayor McAdams based on the shared outcomes from previous meetings.

- Discuss and agree to help shape and support a coordinated legislative ask that will support our desired shared outcomes.

It was discussed that the Gardner Institute and the Policy Innovation Lab have been doing work to gather information to inform an alternative to the Federal Housing Voucher Program. Their results and recommendations should be distributed to the committee by 12/18/2015.

IV. Salt Lake City Homeless Services Site Evaluation Committee (HSSEC) Joint Meeting

Summary and Next Steps: The joint meeting in November was focused on identifying sub-populations, diversion from emergency shelter, and case management. The committee

meetings led to the decision to begin implementing a scattered site model for homeless services. HSSEC is expected to conclude their work this month. Mayor McAdams stated that our primary focus needs to be on prevention and diversion with housing as a priority. His goal is to align all funding to work in a mutually shared fashion in order to meet our goals. Our next steps are to receive site recommendations from Salt Lake City and other townships. Once recommendations are received we will need to give feedback on whether a location supports or detracts from our goals. Gail and Palmer stated that they would like to remain involved on a state level as they would like to see our efforts move beyond Salt Lake County.

V. Discussion and Endorsement of the Scattered Site Scenario – Mayor McAdams formally endorsed the Scattered Site Scenario. He discussed the definition of a Scattered Site Scenario. He illustrated that in our proposed model Supportive Services would be co-located with Shelter Services, with several of these services scattered throughout the county. Locations will be geographically separated in order to enhance services provided and ease the burden on communities and emergency shelters. He is modeling the program after what YWCA and the VOA Homeless Youth Center are currently doing. He believes the scattered sites we currently have work well and would like to continue and expand that model. Mayor McAdams stated that by using the scattered sites we will be able to achieve long-term outcomes and will be able to reduce the cost of homeless services in the long run. Mayor McAdams proposed that the different locations would be focused on specific subpopulations such as domestic violence victims and transitional-aged youth. He would like to see the sites located close to the populations we are trying to serve. Mayor McAdams stated that we anticipate that we will have a recommendation for configuration of services for the scattered site model by April 2016.

VI. Legislative Ask Discussion – It has been determined that we would like to create 2 facilities to replace The Road Home. One facility will be for Families, the other for single men and women. We are doing this in order to shrink the capacity and needs of each facility. We are asking for \$27 Million from the state to replace The Road Home. Some of the community members voiced concerns about zoning of the two facilities. Mayor McAdams advised the committee that the Rio Grande area already has zoning, so it will be considered for one of the sites. The proposed sites will be evaluated and determined over next 7 – 8 mos. Once the shelters are completed, the remaining state dollars will be distributed as follows: \$7 Million will be in on-going funding, with \$4 Million for operation and maintenance of shelters and \$3 Million for an alternative to the existing federal housing voucher program. Housing is a significant component, and we need less restricted funding to support it. The governor's budget will be released today. We are optimistic that our legislative ask will be included in it. We hope it will reflect our priorities. Mayor McAdams asked for ideas on how to generate revenue to create additional flexibility.

VII. Reports Back and Next Steps – The final Salt Lake City HSSEC meeting is scheduled for December 17. The next Collective Impact Steering Committee meeting will be the first Thursday in January. For the remainder of 2016 it will happen on the first Wednesday of each month. This is a change from the 2015 schedule of meetings occurring on the second

Wednesday of each month. Collective Impact workgroups will be scheduled some time during the first week of January.

VIII. Closing – Mayor McAdams closed the meeting thanking everyone for their attendance and continued efforts. He intends to attend the next meeting in January.