



Goal: Minimize Homelessness in Utah

New Resource Facilities, Service Models, and Initiatives

A Proposal to the Salt Lake County Collective Impact on Homelessness Steering Committee

Convener: Salt Lake County Mayor Ben McAdams

What problems will we address?

Problem #1: The primary way to access Utah's homelessness services system is through a crisis and arrival at the emergency shelter. That creates public safety and stress issues at our main community shelter, which becomes a bottleneck. People often exit the shelter on a path that leads back to another crisis.

Problem #2: Our large, "one-size-fits-all" emergency services model does not serve people well, especially families, children, youth, domestic violence victims, individuals with disabilities and working single adults.

What solutions will we use and prioritize?

Solution #1: Develop and support four new emergency resource facilities. In place of the current model, these facilities will be smaller, located on separate sites, serve specific population needs, and provide needed services necessary to promote sustainable self-sufficiency.

Solution #2: Salt Lake County "Homes Not Jail" program.

This Pay for Success program uses the existing private housing market to help single adults who have been homeless for 90-364 days achieve sustainable housing and self-sufficiency. The program is rigorously and independently evaluated against specific outcomes.

Solution #3: Develop and support a coordinated-entry system, common assessment and referral tool, and "no wrong door" policy. Homeless services will be integrated with each other and with other public and private systems such as health and human services, job services, legal services, and public education.

Solution #4: Increase affordable housing availability.

Develop and implement a sustained effort to increase housing stability and keep individuals and families safe and healthy in their own communities through region-wide affordable housing planning.

Solution #5: Develop and implement a 10-year initiative to end child homelessness.

This comprehensive plan will focus on increasing housing stability, family stability and self-reliance through interventions that prevent entries in to the homeless services system and that improve health, education and opportunity outcomes for Utah's youngest citizens.

Summary of New Facilities



Four facilities that provide emergency services and housing for specific populations and needs, including single adult men, single adult women, families with children, and a facility serving both men and women (including couples, other families without children, and other relationships).



Each facility capped at 150 beds with reconfigurable restricted, low barrier, and overflow space. To be located in Salt Lake City and supported by state funding.



The Road Home Family Shelter, now open year-round to provide emergency services and housing to families.

300 beds serving about 125 families. Located in Midvale and supported by state and Salt Lake County funding.

The above emergency facilities will be part of a new coordinated entry, assessment and referral system that also includes:



A new facility that provides behavioral health services and supportive housing for single women and single women with kids. **70-100 beds. To be located in Salt Lake County.**



A new facility that provides behavioral health services and supportive housing for single men and single men with children. **70-90 individuals housed. To be located in Salt Lake County.**



A fully-equipped mobile health unit serving homeless and at-risk adults and families at all the above facilities and existing supportive housing facilities across Salt Lake County.



**Utah residents are eager to see these solutions.
Those who are homeless or at risk urgently need them.**

How will these new resource facilities and service models be different?

These re-designed facilities will support strategic solutions that are part of a comprehensive strategy to minimize homelessness. After a year of study on two planning commissions, over 31 stakeholders, in partnership with state agencies, unanimously recommended a set of outcomes to minimize homelessness and agreed to align programs and funding, share data, and use common metrics to evaluate and report on progress. This broad support demonstrates the collective will to move forward together and on an accelerated timeline to ensure that state money provides the foundation for improving how Utah addresses homelessness to make a measurable difference in people's lives.

What collective outcomes will these resources facilities and service models achieve?

The proposed solutions help achieve all of our collective impact outcomes, including these priorities:

- We recognize and meet the distinct needs of these at risk and homeless populations, including families with children; youth; single men and women; veterans; domestic violence victims; individuals with behavioral health disorders (including mental health and substance use disorders); individuals who are medically frail/terminally ill; individuals exiting prison or jail.
- We successfully divert individuals and families from emergency shelter whenever possible.
- We meet the basic needs of those in crisis.
- We provide individuals and families with stabilization services when they need them.
- Coordinated entry and a common, consistent assessment tool provide appropriate, timely access to services across the system. There is no 'wrong door.'
- Children, adolescents and young adults do not experience homelessness.
- People have access to the specific services and supports they need to avoid homelessness.
- Our housing supply meets the demands and needs of all residents.
- Neighborhoods that host homeless service facilities are welcoming and safe for all who live, visit, work, recreate, receive services, or do business there.

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<http://slco.org/homeless-services/collective-impact-on-homelessness/>
<http://slco.org/homeless-services/homes-initiative/>

