

# Action Plan

Collective Impact on Homelessness  
Steering Committee

October 14, 2016



# Operation Diversion

A County/City Criminal Justice  
Collaboration



# Investment

- \$1.2 million new county dollars to fund on-demand residential and outpatient behavioral health treatment services for six-month period
- \$400,000 new city dollars spent on the Rio Grande Area, with \$100,000 spent on additional law enforcement presence, and \$150,000 on behavioral health treatment
- Ongoing commitment and resources from Salt Lake City and Salt Lake County Partners:



Mayor's Office  
Behavioral Health  
District Attorney's Office  
Criminal Justice Services



Salt Lake Legal  
Defenders Association



Salt Lake City  
Police Department



Salt Lake City  
Mayor's Office



Unified Police  
Department



SLC Social Workers



Salt Lake County  
Sheriff's Office



# Project Goals

- **Immediate Impact on Public Health & Safety to Respond to Crisis in the Rio Grande Area**
- **Assessment, Treatment, and Accountability for Criminal Justice Population**
- **Long Term Planning Consistent with JRI to Achieve Evidence-Based Criminal Justice Reform**

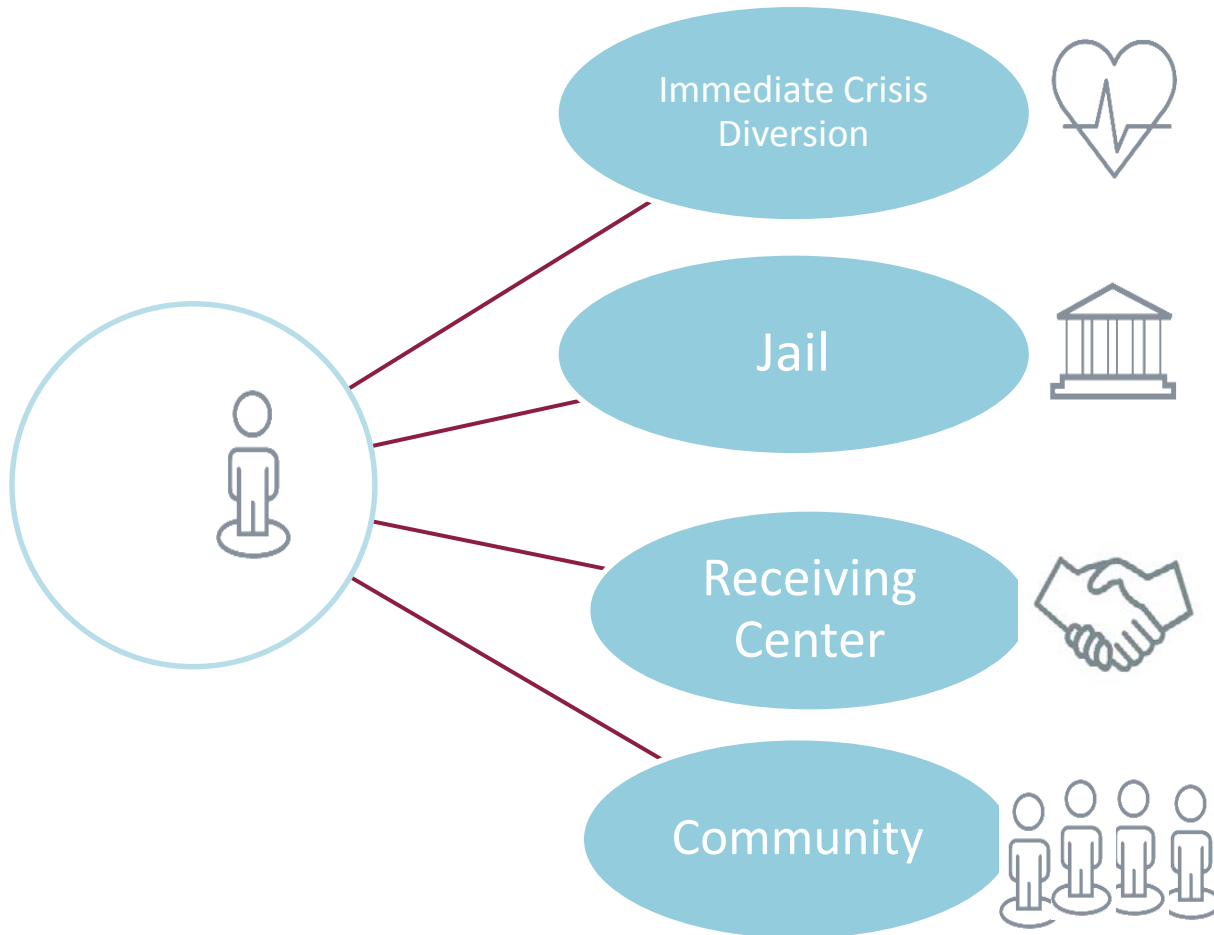


# Law Enforcement Component

- Salt Lake City and County law enforcement teams **working together** to collect intelligence and develop a strategic plan for arrests
- Law enforcement action to **disrupt repeated patterns** of criminal activity and restore safety to the area
- Commitment from the Salt Lake County Sheriff's office **to hold open beds** at the county jail, not subject to overcrowding releases
- **Continued collaboration** with city and county partners to re-engage and track arrested population

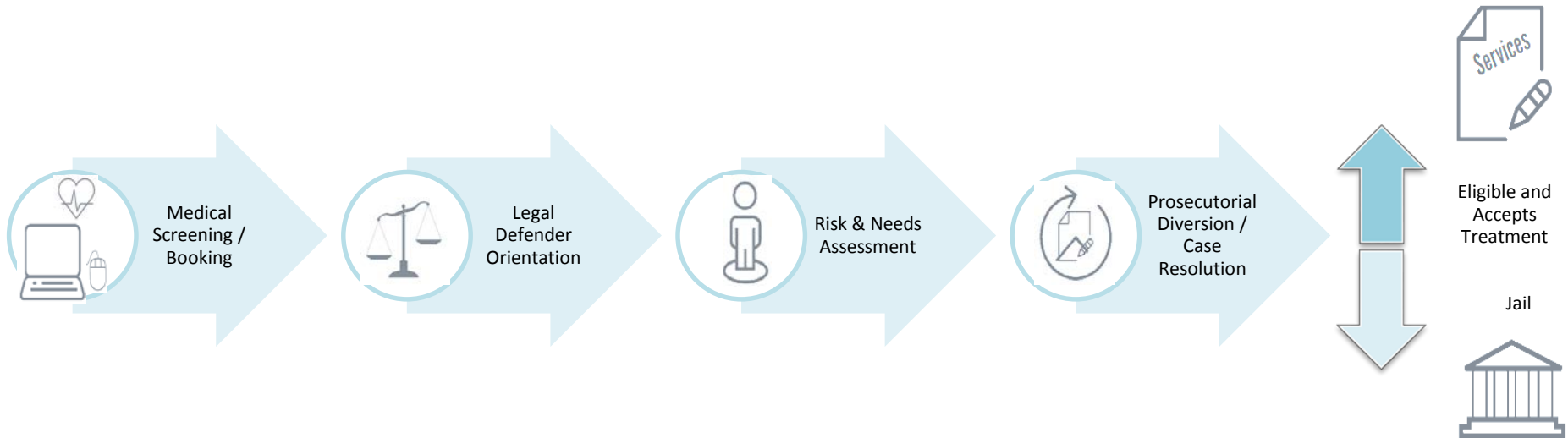


# Law Enforcement Options





# Receiving Center Flow





# Behavioral Health Component



University Neuropsychiatric  
Institute (UNI)







# Ongoing Case Management and Voluntary Engagement

- CJS providing ongoing case management to moderate-risk individuals
- Salt Lake City Social Workers and Community Connections Team providing outreach and efforts to re-engage the high-risk population
- County and City partners are working together to voluntarily engage individuals in the Rio Grande Area in treatment programs to make sure beds are full



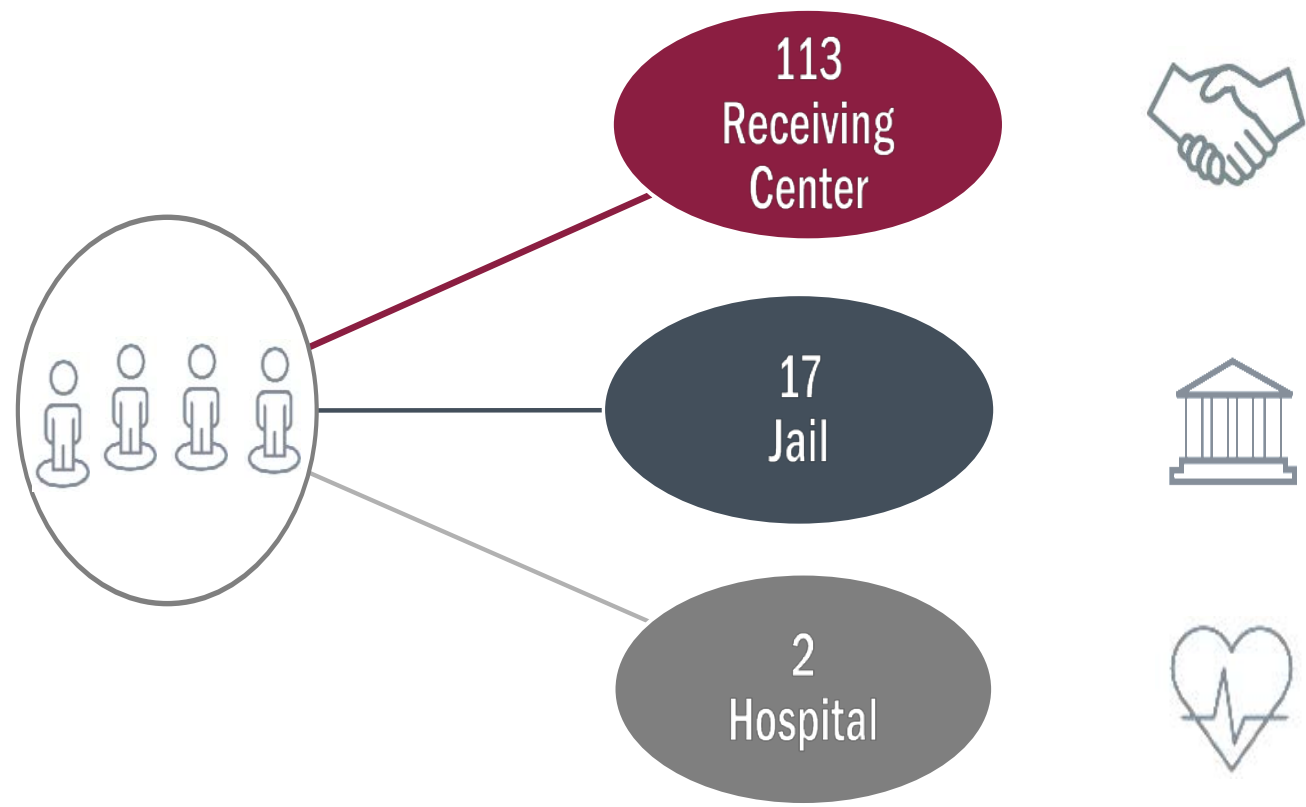
# Tracking Information and Outcomes

- **Master list of individuals arrested** generated by Salt Lake City law enforcement team to be used for ongoing analysis.
- **Rio Grande Demographic.** Information about all individuals arrested as part of the operation, including basic demographic information, experience with homelessness, employment status, criminal history, and any substance use and/or mental health needs.
- **Continual tracking** of individuals across all partner data systems to assess outcomes, including success with treatment and recidivism, to be used to inform long-term criminal justice planning.



# Operation Diversion (so far)

Total Individuals: 132





# Mental and Physical Health

- **25 individuals reported a physical disability**
- **27 individuals reported a chronic health condition (diabetes, hepatitis, etc.)**
- **42 individuals reported a mental health issue**
- **23 individuals reported being hospitalized for a mental health issue**
- **17 individuals said their mental health issue impairs their ability to live independently**
- **13 individuals disclosed being on medication for a mental health related issue**

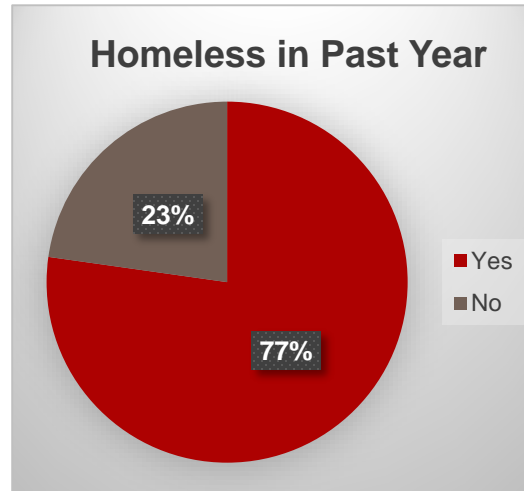


## Other Background Information

- **6 individuals picked up are veterans;**
- **31 individuals picked up were victims of domestic violence;**
- **35% of those picked up so far reported being released from jail or prison in the last 12 months.**

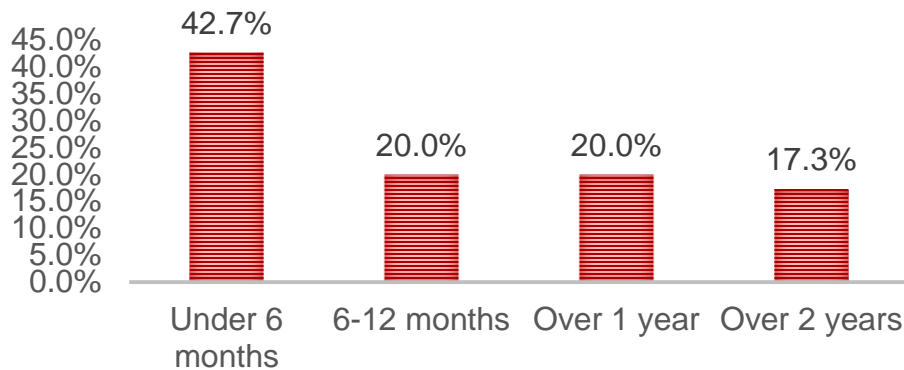


# Homelessness



### Reason for Homelessness

Insufficient Funds For Housing	42
Family/Roommate Problems	24
Lost Job	19
Jail Or Hospital Release	13
Mental Health Problems	13
Health Problems	11
Eviction	6

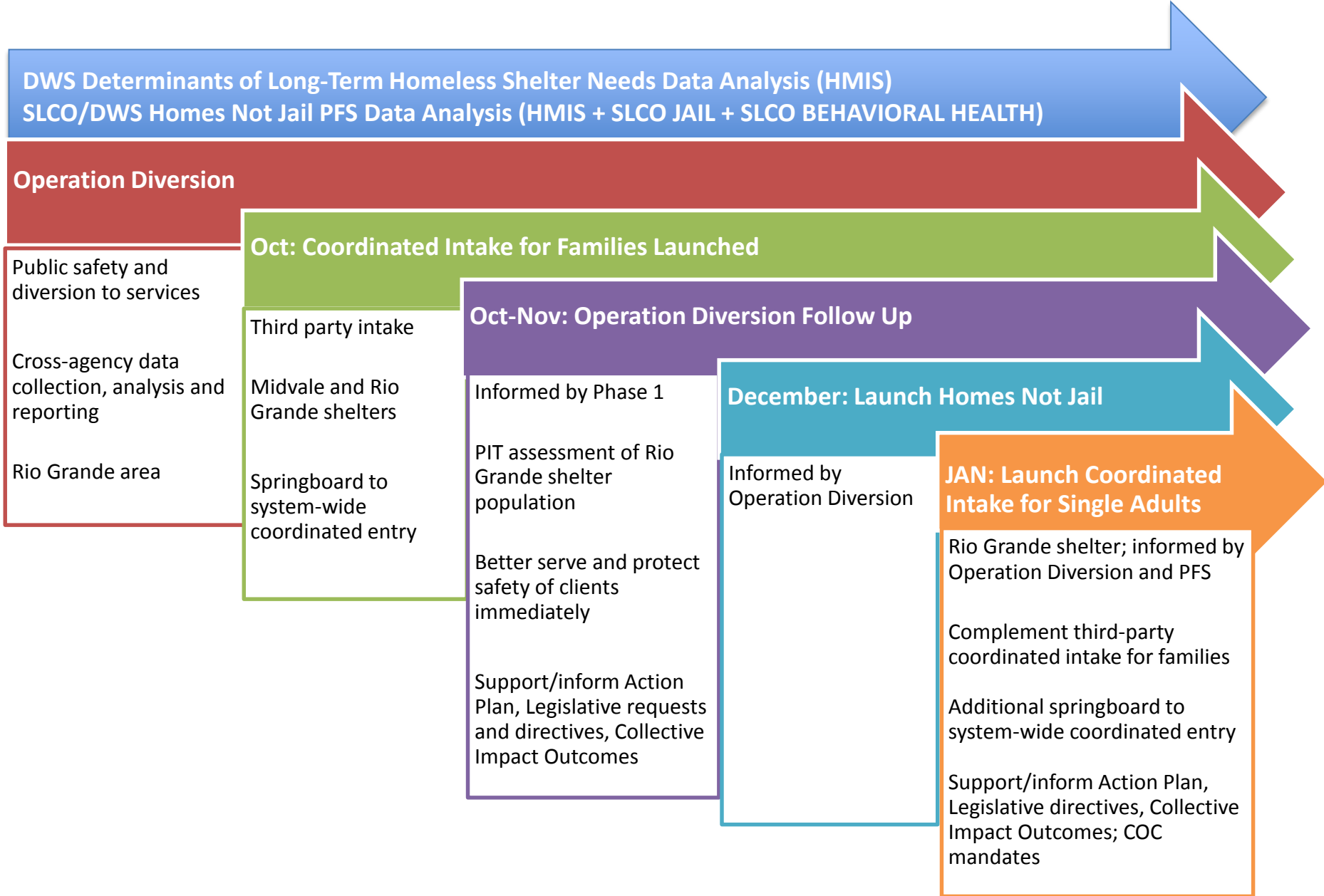




## **COLLECTIVE IMPACT ACTION PLAN RECOMMENDATIONS:**

- 1. Immediately prioritize a single PIT assessment of Rio Grande shelter population:**
  - Demographic and behavioral data
  - Health and Behavioral Health assessment for self-reported disabilities
  - Plan as second phase of Operation Diversion
  - SLCO + private funded (counts as match for state funding); DWS, SLCo and UU in-house analysis
  
- 2. Prioritize third-party coordinated intake of single adult population at Rio Grande:**
  - Complement to third-party intake for families now being launched, use similarly as a springboard to system-wide coordinated entry
  - SLCO + COC-HUD + private funded (counts as match for state funding)
  
- 3. Cross-reference data generated from these efforts with Operation Diversion, DWS Long-Term Homeless Shelter Study, and SLCO PFS data analyses**  
.
  
- 4. Use data generated from these efforts to further inform immediate needs re: new shelters; health and housing services; ongoing public safety efforts; coordinated entry.**

# PROPOSED IMPLEMENTATION TIMELINE







# Questions?



# Shelter the Homeless Board Proposal



# Shelter the Homeless Board, Inc. Original Purposes

## **Public – Private Governance Structure**

- 1- Hold land and facilities for the homeless in-trust for the benefit of the homeless and the community, and to adapt as time and circumstances require.**
- 2 – Select and monitor providers of service in the facilities to the benefit of the community and the homeless.  
(High level oversight of service providers.)**



# Proposed Purposes

## Public – Private Governance Structure

**1- Hold land and facilities for the homeless in-trust for the benefit of the homeless and the community, and to adapt as time and circumstances require.**

**2 – Select and monitor providers of service in the facilities to the benefit of the community and the homeless. (High level oversight.)**

**3 – Provide accountability for public safety and fit/integration of facilities into public community**

**4 – Adopt Collective Impact backbone support role and ensure that providers are working cooperatively toward desired shared outcomes.**

# Shelter the Homeless Board Proposed Board Membership

- Salt Lake County Mayor or designee
- Mayor or Designee from each community where SHB owns facilities (one per emergency resource center in the community)
  - COG Representative
  - Lt. Governor or designee
  - Director of Workforce Services
- 5-6 Private Sector Representatives (Faith-Based, Health Care, Education, Business, Philanthropy)
  - Limited to 12-15 Individuals.
  - Not to include service providers.
- Staffed by a full-time Executive Director to start.



# Shelter the Homeless Board

Executive Board

Executive Director  
and 1-2 staff

Collective Impact on  
Homelessness  
Committee

Continuum of Care