

**Collective Impact on Homelessness Steering Committee
Minutes from the Meeting of Wednesday
February 3, 2016 8:30 – 10:30 am
Salt Lake County Government Center, North Building Suite N2-800**

Steering Committee members or alternates in attendance: Mayor Ben McAdams, Janice Kimball, Jennifer Steele, Laura Michalski, Don Przybyla, Kathy Bray, James Morgese, Mayor Jackie Biskupski, Tony Milner, Tiffany Provost, Michelle Flynn, Mayor Joann Seghini, Mikelle Moore, John Wilkes, Tara Rollins, Jonathan Hardy, Jean Hill, Alex Eaton

Steering Committee Facilitators in attendance: Shaleane Gee, Patrick Reimherr, J. Janell Fluckiger

Members of the public in attendance: Palmer DePaulis, Tamera Kohler, Jennifer Godfrey, Elizabeth Buehler, Clair Baldwin, Andrew Johnston, Josh Schseman, Sean Murphy, Ashley Tolman, Becky Kapp, Pauline Zvonkovic, Tony Mastracci, Daniel Shipp, Janida Emerson, Karen Wiley, Derek Kitchen, Elizabeth Garla, Seth Teague, Glen Bailey, Mike Harmon, Kerry Steadman, Greg Paras, Connie Crosby, David Litvak, Mary Schafer, Kalani Medford, Tim Stray, Eric Maloof, Michael Akerlow, Sam Klemm, Ashley Hoopes, Matt Melville, Erika Fihaki, Mike Gallegos, Carlton Christensen, Valerie Walton, Carly Harris, Jeff Ojeda, Kim Correa, Alan Pruhs, Jennifer Gully, Tom Roberson, Russell Weeks, Nathan Peterson, Claudia O'Grady, Pat Birkman, Jo Townsend, Kelly Jorgensen.

- I. **Welcome & Introductions:** Mayor McAdams welcomed everyone and introductions were made around the room.
- II. **Updates & Discussions:** Update on the Collective Impact on Homelessness Steering Committee Legislative Ask – Shaleane reminded the committee that the legislation is just one piece of CI work. She wants to stress if anyone has a question, please discuss it openly. Our initiative has been changed from an appropriation to a bill. We are calling it the HOMES Initiative.
 - a. Discussion/Questions:
 1. The Committee was asked to clarify the Legislative Ask - We are asking the state legislature for a one-time funding of \$20 million, plus \$7 million ongoing.
 2. If you cannot hold future legislature accountable for what is done here (ie disbursement of funds in future years), how will future legislation be addressed? The Mayor advised the group that we will not break ground until after the 2017 Legislative Session. Patrick Reimherr stated he believes the legislature is on board and want to find a way to fund this initiative. Patrick wants to remind the group that we will be expected to stick together and continue to have community agreement about Collective Impact on Homelessness.
 3. How did our ask move from an appropriations into a bill? Patrick Reimherr clarified that appropriations are more difficult because the funds wouldn't have

been available. Francis Gibson sponsors bill and pushed for it to be a bill. Rep. Gibson felt this would give the initiative more of a boost to get the attention it needed. Bill is being prioritized as per House Speaker Hughes' request.

4. It was asked what the difference is between an appropriation and a bill. Mayor McAdams clarified that appropriations go to subcommittee first, then executive appropriations. Appropriations don't come before legislature until the very end of the session. Because this initiative is a big deal, we wanted it to be a bill so that we have more time to meet legislators. The bill will be discussed in the House & Senate, allowing us the opportunity to educate legislators for several weeks as opposed to the 10 minutes an appropriation would be allotted.
 5. Will these funds affect previous set asides? It will go into the Pamela Atkinson fund, but be set aside as a separate entity.
 6. How many homeless have evictions? Can we do a study to track and try to prevent eviction? Can we pay a month's rent to prevent eviction? This is a complicated process so we are asking for time to build this out more.
- b. Update: Mayor McAdams advised the committee that we will be having weekly HOMES initiative meetings during the legislative session. The meetings will be held on Friday mornings at 8 am at the Capitol complex. The intent of the meetings is to provide a rapid response team for things that come up during the Legislative Session. In order to get broader support, legislators need to be convinced that this initiative is bigger than Salt Lake County. We are explaining to them that we are attempting to redefine and reinvent homeless services across the state. We are not throwing more money at the old model, we are reinventing and need the state's help. Mayor Biskupski stated that we are looking at this similar to the recent criminal justice reform. We are explaining that this is a model which will be accessible state-wide.
1. Shaleane asked Patrick to speak more to the Metro Area Trust Fund. Patrick explained there are 3 tracks in Economic Development: EDAs, URAs and CDAs. Senator Harper wants to merge the 3 tracks into one RDA. As currently drafted, he has not included an affordable housing requirement in the bill. We are pushing to have an affordable housing set aside included. Patrick expects the bill to be released today or tomorrow from Senator Harper. We need more dialogue to ensure that housing needs have a 20% requirement for low income housing. Many jurisdictions hold on to funds and are unable or unwilling to spend them. Patrick thinks we can pool \$ from multiple jurisdictions with an incentive allowing them to keep 5% while putting 15% into a "Metro Trust Fund". The Metro Trust Fund is not a priority bill, but it will be drafted and is separate from the larger appropriations request.
 2. Utah public-private housing program works with other state and federal mandates which want to keep children in their school district of origin. Part of the \$3M is to lower current shelter populations with a focus on children, adolescents and adolescents entering adulthood. That is why part of the funds will be used to divert this sub-population from shelters into other housing options. Mayor McAdams would like to collect data to be used for our dashboard, which we can then be provided to legislators in next year's legislative session. Jonathan Hardy stated it would be interesting to do a more comprehensive analysis with other data systems

to determine where the homeless populations come from. This would allow us to determine if Salt Lake City is sheltering people from other communities, why they are homeless, etc. Mayor McAdams wants to look at data on both a monthly and quarterly basis so we can do real time continuous adjustments to our program. David Litvack stated that we need to ensure we are on the same page if we are going to determine what the funding will be used for. We need to be able to communicate this with the legislators. Shaleane advised that all ideas heard can be wrapped up into a talking sheet. The HOMES Initiative is the message we need to stick to, focusing on the three solutions stated in that initiative. Talking points will be handed out today regarding site selection. Daniel Shipp – a representative of the homeless population--would like to continue engaging directly with individuals who are or have experienced homelessness. He reminded the group that with diversion we need to keep in mind that we don't always see homelessness coming. We need to allow people to keep their belongings so that they don't lose the connection to their past. John Wilkes advised that there are different levels of "at risk" and homeless. Shaleane believes that this ties into prevention and diversion. Health and Human Services are talking about these issues, but she believes there needs to be more discussion. Shaleane has received requests to get other priority populations on the list of groups being discussed, such as the elderly with disabilities, abused youth runaways, etc.

- III. **Discussion: Scattered Site Scenario** – Shaleane went over the draft language for how we might discuss timing. The main question is "where will the shelters go". Shaleane advised the group we are talking about a PROCESS for discussing sites, not actual site selection. Mayor McAdams stated that Collective Impact means we are identifying outcomes. We want to redefine what a shelter is and have the new shelters achieve different goals by implementing processes to achieve those goals. We are asking the group to determine CRITERIA for site services. Legislature has been told that we do not have a parcel of land, we have a concrete process for identifying what locations we will be looking at. Determination of future sites will be the outcome of the criteria.
- a. Timeline for the \$27M Request: There is the potential that the timeline for the \$27M could be phased over a 3 year period, with upfront funding in first 2 years. This timeline would accelerate the development of housing and shelters for families and children. Accelerated development would mean we will have shelter sites confirmed, plans completed, shelters in construction and prevention diversion developed by the end of Fiscal Year one. Mayor McAdams reminded the group that our fiscal year is July 1 – June 30, so year one ends June 30 2017. David Litvack suggested breaking the timeline down more and having benchmarks so that when the legislators are back in session next year we can show concrete information on what has been accomplished. Mayor McAdams believes we will break ground on shelter by spring 2017. He asked the committee if they agreed with adding benchmarks. The committee agreed, so benchmarks will be implemented on the timeline. Kathy Bray asked about the \$4M for the operation of shelters – should we broaden the use of those funds to potentially include the youth shelter. How do we spend that money in the first year? Mayor

McAdams stated that since shelter facilities won't be during the first year we plan to use some of operations and maintenance money as capital construction money for that year. We can then use for operations money for years 2 & 3. Matt Minkevitch clarified that we are opening a youth shelter this year where the operation funds could be used.

- b. Site Selection Discussion: Shaleane advised the committee that she will be emailing a survey link for the committee members to complete. She would like the committee to focus on spaces and services needed for all sub-populations, not just families and children. By March we will be looking at our preliminary set of indicators and outcomes which we can go forward with. Shaleane advised group that we DO NOT have a site we are looking at. Everyone is concerned that there is already a site selected. Mayor Biskupski advised the committee that the city will be putting together a site selection committee which will allow the process to be accessible to anyone in the state. David Litvack asked Shaleane to clarify if we are looking just in Salt Lake County or state-wide. Mayor McAdams advised the committee that Salt Lake County is looking for certain criteria to form an endorsement letter. Once we have our endorsement letter, local jurisdiction would also look for certain criteria to form their endorsement letter. He wants to ensure that any location we select meets the needs we have identified for shelter. Josh Romney believes that we will expand outside SLCo. Mayor Biskupski advised the committee that we are also looking at areas like Provo, St George and Weber County so people can stay in their community of origin. Shaleane reminded that we want to DIVERT from shelter, when appropriate and safe, and be able to provide other housing options. We are trying to rethink what the target populations need. John Wilkes spoke about Palmer Court being a vacant hotel repurposed. He sees many abandoned buildings and wants to know if we can revamp/re-use for our purposes. Mayor McAdams asked him to bring those observations of potential locations forward to be looked at. Shaleane stated that in April we will create our site selection committee. The final recommendation of sites will be made by August 2016. An attendee asked how we are getting other cities in Salt Lake County involved in this process. Mayor McAdams advised the group that all mayors have been briefed and have adopted our Collective Impact outcomes. David Litvack thinks this would be a good opportunity for Mayors McAdams and Biskupski to work with COG and COM as the Legislative Session continues. David Litvack expressed concerns regarding the aggressiveness of the timeline, ensuring our process is transparent, and the ability for Salt Lake City to have sites recommended by July due to council being tied up with budget May – June. Mayor McAdams agrees. He is asking legislators to push back the deadline for a concrete site. He will ask for flexibility. Mayor McAdams asked that the committee please send concerns adjustments to Shaleane.

- IV. **Next Steps & Closing Remarks:** Shaleane will be playing a very active role during this legislative session and will continue to update the committee on any developments. She asked that the committee members please complete the survey she will email, and respond to them as soon as possible.

Meeting ended: 9:54 am.