

Before Starting the CoC Application

The CoC Consolidated Application is made up of two parts: the CoC Application and the CoC Priority Listing, with all of the CoC's project applications either approved and ranked, or rejected. The Collaborative Applicant is responsible for submitting both the CoC Application and the CoC Priority Listing in order for the CoC Consolidated Application to be considered complete.

The Collaborative Applicant is responsible for:

1. Reviewing the FY 2017 CoC Program Competition NOFA in its entirety for specific application and program requirements.
2. Ensuring all questions are answered completely.
3. Reviewing the FY 2017 CoC Consolidated Application Detailed Instructions, which gives additional information for each question.
4. Ensuring all imported responses in the application are fully reviewed and updated as needed.
5. The Collaborative Applicant must review and utilize responses provided by project applicants in their Project Applications.
6. Some questions require the Collaborative Applicant to attach documentation to receive credit for the question. This will be identified in the question.

- Note: For some questions, HUD has provided documents to assist Collaborative Applicants in filling out responses. These are noted in the application.

- All questions marked with an asterisk (*) are mandatory and must be completed in order to submit the CoC Application.

For CoC Application Detailed Instructions click [here](#).

1A. Continuum of Care (CoC) Identification

Instructions:

For guidance on completing this application, please reference the FY 2017 CoC Application Detailed Instructions and the FY 2017 CoC Program Competition NOFA. Please submit technical questions to the HUD Exchange Ask A Question.

1A-1. CoC Name and Number: UT-500 - Salt Lake City & County CoC

1A-2. Collaborative Applicant Name: Salt Lake County Government

1A-3. CoC Designation: CA

1A-4. HMIS Lead: State of Utah

1B. Continuum of Care (CoC) Engagement

Instructions:

For guidance on completing this application, please reference the FY 2017 CoC Application Detailed Instructions and the FY 2017 CoC Program Competition NOFA. Please submit technical questions to the HUD Exchange Ask A Question.

1B-1. From the list below, select those organization(s) and/or person(s) that participate in CoC meetings. Using the drop-down boxes, indicate if the organization(s) and/or person(s): (1) participate in CoC meetings; and (2) vote, including selection of CoC Board members. Responses should be for the period from 5/1/16 to 4/30/17.

Organization/Person Categories	Participates in CoC Meetings	Votes, including electing CoC Board Members
Local Government Staff/Officials	Yes	Yes
CDBG/HOME/ESG Entitlement Jurisdiction	Yes	Yes
Law Enforcement	Yes	No
Local Jail(s)	Yes	No
Hospital(s)	Yes	No
EMT/Crisis Response Team(s)	No	No
Mental Health Service Organizations	Yes	No
Substance Abuse Service Organizations	Yes	Yes
Affordable Housing Developer(s)	Yes	Yes
Disability Service Organizations	Yes	No
Disability Advocates	Yes	No
Public Housing Authorities	Yes	Yes
CoC Funded Youth Homeless Organizations	Yes	No
Non-CoC Funded Youth Homeless Organizations	Yes	No
Youth Advocates	Yes	No
School Administrators/Homeless Liaisons	Yes	Yes
CoC Funded Victim Service Providers	Yes	Yes
Non-CoC Funded Victim Service Providers	Yes	No
Domestic Violence Advocates	Yes	No
Street Outreach Team(s)	Yes	Yes
Lesbian, Gay, Bisexual, Transgender (LGBT) Advocates	No	No
LGBT Service Organizations	No	No
Agencies that serve survivors of human trafficking	Yes	No
Other homeless subpopulation advocates	Yes	No
Homeless or Formerly Homeless Persons	Yes	Yes
Other:(limit 50 characters)		

Applicant must select Yes, No or Not Applicable for all of the listed organization/person categories in 1B-1.

1B-1a. Describe the specific strategy(s) the CoC uses to solicit and consider opinions from organizations and/or persons that have an interest in preventing or ending homelessness. (limit 1000 characters)

The CoC draws on its membership to ensure a broad range of stakeholder expertise. The CoC reviews membership annually to ensure representation from all interested parties & geographic areas. When specific groups or individuals are identified, board members conduct outreach to those groups. In addition, decisions that impact specific groups or areas are discussed with relevant stakeholders in order to gather their support. The membership annually approves a Governance Charter which delineates CoC roles and responsibilities including shared agreement that the CoC membership should include a broad range of representation.

1B-2. Describe the CoC's open invitation process for soliciting new members, including any special outreach. (limit 1000 characters)

New members may join the CoC at any time during the year. A invitation form is posted in on the CoC web site at all times to provide information and instructions to individuals and groups that want to join the CoC.

In addition, CoC Board members solicit new CoC members including:

- CoC Board membership meeting with agenda items devoted to discussion of membership stakeholder coverage
- CoC Board member phone calls, emails, and in person meetings with prospective CoC members
- Regular announcements that CoC membership meetings are open to all; including those that may be interested in joining the CoC

1B-3. Describe how the CoC notified the public that it will accept and consider proposals from organizations that have not previously received CoC Program funding in the FY 2017 CoC Program Competition, even if the CoC is not applying for new projects in FY 2017. The response must include the date(s) the CoC made publicly knowing they were open to proposals. (limit 1000 characters)

The CoC is open to proposals from entities that have not previously received funds in prior CoC program competition. Examples include:

- Public Posting of RFP on CoC web site (8/2/2017)
- Email announcing RFP release to CoC Membership list which includes many

organization that have not previously received CoC program funding (8/2/2017)
- Held pre-proposal training for new projects that was geared towards first time applicants (8/8/2017)

The following factors are used in determining whether to include a new project on the projects listing:

- 1) Guidance from the NOFA
- 2) Agency Capacity for administering a federal grant
- 3) Project design including: Population target and ability to increase community performance on HUD System Performance Measures
- 4) Community priorities and need

1C. Continuum of Care (CoC) Coordination

Instructions:

For guidance on completing this application, please reference the FY 2017 CoC Application Detailed Instructions and the FY 2017 CoC Program Competition NOFA. Please submit technical questions to the HUD Exchange Ask A Question.

1C-1. Using the chart below, identify the Federal, State, Local, Private and Other organizations that serve homeless individuals, families, unaccompanied youth, persons who are fleeing domestic violence, or those at risk of homelessness that are included in the CoCs coordination; planning and operation of projects. Only select "Not Applicable" if the funding source(s) do not exist in the CoC's geographic area.

Entities or Organizations the CoC coordinates planning and operation of projects	Coordinates with Planning and Operation of Projects
Housing Opportunities for Persons with AIDS (HOPWA)	Yes
Temporary Assistance for Needy Families (TANF)	Yes
Runaway and Homeless Youth (RHY)	Yes
Head Start Program	Yes
Housing and service programs funded through Department of Justice (DOJ) resources	Yes
Housing and service programs funded through Health and Human Services (HHS) resources	Yes
Housing and service programs funded through other Federal resources	Yes
Housing and service programs funded through state government resources	Yes
Housing and service programs funded through local government resources	Yes
Housing and service programs funded through private entities, including foundations	Yes
Other:(limit 50 characters)	

1C-2. Describe how the CoC actively consults with Emergency Solutions Grant (ESG) recipient's in the planning and allocation of ESG funds. Include in the response: (1) the interactions that occur between the CoC and the ESG Recipients in the planning and allocation of funds; (2) the CoCs participation in the local Consolidated Plan jurisdiction(s) process by providing Point-in-Time (PIT) and Housing Inventory Count (HIC) data to the Consolidated Plan jurisdictions; and (3) how the CoC ensures local homelessness information is clearly communicated and addressed in Consolidated Plan updates. (limit 1000 characters)

- 1) The CoC consults with ESG recipients in the planning and allocation of funds by:
 - provide CoC perspective on ESG funding allocation for 2/3 ESG recipients

- invite 3/3 ESG funders to serve on the CoC project ranking committee; members receive training on performance standards, evaluation, and HUD CoC reports
- hold quarterly workgroups with 3/3 ESG funders to allow for cross-training
- 2) For Consolidated Plan, the CoC provides:
 - Narrative and PIT/HIC data input on CAPER reporting for evaluation of outcomes to 3/3 ESG recipients
 - Narrative and PIT/HIC data covering the Salt Lake County HOME jurisdictions
 - PIT, HIC, and SPM level data posted on CoC web page
- 3) CoC Collaborative Applicant participates in a Grants Coordination Committee with all Entitlement Cities in Salt Lake County as well as State partners. This group coordinates grant processes and monitoring, strategies goals and outcomes, and shares updates.

1C-3. CoCs must demonstrate the local efforts to address the unique needs of persons, and their families, fleeing domestic violence that includes access to housing and services that prioritizes safety and confidentiality of program participants. (limit 1000 characters)

There are 2 DV providers in the CoC. They work collaboratively with the homeless assistance providers to ensure that survivors of DV are provided housing and have their safety and security maintained if they:

- 1) Present to a homeless assistance (HA) provider. Household is given option to be served by HA provider or referred to DV provider. If they choose "served by HA", they may opt out of being tracked in HMIS in order to maintain their safety and security. Every homeless family is offered progressive engagement RRH assistance. If they choose "referred", the HA provider gets a signed release on file. The household is then fast tracked to a DV provider.
- 2) Present to a DV provider. DV providers protect the confidentiality rights of victims required by VAWA. DV designated housing options include: shelter, TH, RRH, and DV Preference S8. DV Housing funding sources include: CoC, ESG, DOJ, HHS, and a local PHA. DV providers do not enter into HMIS, but track info in a comparable database.

1C-3a. CoCs must describe the following: (1) how regular training is provided to CoC providers and operators of coordinated entry processes that addresses best practices in serving survivors of domestic violence; (2) how the CoC uses statistics and other available data about domestic violence, including aggregate data from comparable databases, as appropriate, to assess the scope of community needs related to domestic violence and homelessness; and (3) the CoC safety and planning protocols and how they are included in the coordinated assessment. (limit 1,000 characters)

- 1) Training on topics such as fair housing, and resources like SNAPS in Focus, Ensuring Access For Survivors of Domestic Violence, help best practices and person-centered approaches. The HMIS Lead provides training to DV providers to incorporate de-identified client numbers into coordinated entry for non DV housing resources.
- 2) The CoC uses data to assess needs by:
 - Giving DV providers the option to give aggregate data, APR, and SPM

- information.
- Requesting the HMIS Lead to provide information on an HMIS comparable database.
 - Piloting the Lethality Assessment Program, an assessment tool to better identify DV victims at the Family Shelter.
 - DV providers participate in HMIS data sharing discussions.
- 3) CoC safety and planning protocols include updating policies by consulting with the two main DV providers who are active participants in the CES planning process. Safety is a guiding principle when creating or revising all protocols.

1C-4. Using the chart provided, for each of the Public Housing Agency’s (PHA) in the CoC’s geographic area: (1) identify the percentage of new admissions to the Public Housing or Housing Choice Voucher (HCV) Programs in the PHA’s that were homeless at the time of admission; and (2) indicate whether the PHA has a homeless admission preference in its Public Housing and/or HCV program.

Attachment Required: If the CoC selected, "Yes-Public Housing", "Yes-HCV" or "Yes-Both", attach an excerpt from the PHA(s) written policies or a letter from the PHA(s) that addresses homeless preference.

Public Housing Agency Name	% New Admissions into Public Housing and Housing Choice Voucher Program during FY 2016 who were homeless at entry	PHA has General or Limited Homeless Preference
Housing Authority of the County of Salt Lake	8.80%	Yes-HCV
Housing Authority of Salt Lake City	12.00%	Yes-Both
West Valley City Housing Authority		No

If you select "Yes--Public Housing," "Yes--HCV," or "Yes--Both" for "PHA has general or limited homeless preference," you must attach documentation of the preference from the PHA in order to receive credit.

1C-4a. For each PHA where there is not a homeless admission preference in their written policies, identify the steps the CoC has taken to encourage the PHA to adopt such a policy. (limit 1000 characters)

There are three PHA’s in Salt Lake County, including one that does not have a homeless preference: West Valley City Housing Authority (WVCHA). Steps have been taken by the CoC to encourage this PHA to adopt a limited or full homeless preference, including use of some strategies outlined in the HUD guidance “CoC and PHA Collaboration: How to Start the Conversation”.

- 1) CoC regularly presents on homelessness info to a Grants Coordination Committee that includes a rep from the WVCHA. PIT/HIC data and CoC policy priorities are shared.
- 2) A project based PSH property operates in West Valley City and is funded by the CoC as well as preference S8 vouchers from another housing authority.
- 3) CoC Collaborative Applicant (CA) staff regularly works with other Housing Authorities and is informed about the types of resources the PHAs offer.

4) CoC CA staff has provided the WVCHA with a copy of the USICH PHA Guidebook that provides guidance on how CoCs and PHAs can collaborate.

1C-5. Describe the actions the CoC has taken to: (1) address the needs of Lesbian, Gay, Bisexual, Transgender (LGBT) individuals and their families experiencing homelessness, (2) conduct regular CoC-wide training with providers on how to effectively implement the Equal Access to Housing in HUD Programs Regardless of Sexual Orientation or Gender Identity, including Gender Identify Equal Access to Housing, Fina Rule; and (3) implementation of an anti-discrimination policy. (limit 1000 characters)

- 1) Using guidance from HUD, shelters implement safe and welcoming intake processes that allow individuals to self-select their gender. Providers further utilize guidance to provide safe, inclusive spaces such as self-identifying gender sleeping areas and gender-neutral restrooms.
- 2) Salt Lake County hosted a HUD webinar for providers on Equal Access and Gender Identity. Providers receive other educational resources including HUD's Snaps in Focus e-newsletters and webinars, which include education and resources on topics such as Equal Access and Gender Identity.
- 3) The CoC's Governance Charter and its written policies include an anti-discrimination policy. Providers are also required to have written anti-discrimination policies. Through training and monitoring, the CoC works to ensure providers adhere to their anti-discrimination policies by helping providers evaluate and update their policies. The CoC also monitors any grievances or compliance issues.

1C-6. Criminalization: Select the specific strategies implemented by the CoC to prevent the criminalization of homelessness in the CoC's geographic area. Select all that apply.

Engaged/educated local policymakers:	<input checked="" type="checkbox"/>
Engaged/educated law enforcement:	<input checked="" type="checkbox"/>
Engaged/educated local business leaders	<input checked="" type="checkbox"/>
Implemented communitywide plans:	<input checked="" type="checkbox"/>
No strategies have been implemented	<input type="checkbox"/>
Other:(limit 50 characters)	
	<input type="checkbox"/>
	<input type="checkbox"/>

	<input type="checkbox"/>
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When "No Strategies have been implemented" is selected no other checkbox may be selected.

1D. Continuum of Care (CoC) Discharge Planning

Instructions:

For guidance on completing this application, please reference the FY 2017 CoC Application Detailed Instructions and the FY 2017 CoC Program Competition NOFA. Please submit technical questions to the HUD Exchange Ask A Question.

1D-1. Discharge Planning-State and Local: Select from the list provided, the systems of care the CoC coordinates with and assists in state and local discharge planning efforts to ensure those who are discharged from that system of care are not released directly to the streets, emergency shelters, or other homeless assistance programs. Check all that apply.

Foster Care:	<input checked="" type="checkbox"/>
Health Care:	<input checked="" type="checkbox"/>
Mental Health Care:	<input checked="" type="checkbox"/>
Correctional Facilities:	<input checked="" type="checkbox"/>
None:	<input type="checkbox"/>

1D-1a. If the applicant did not check all the boxes in 1D-1, provide: (1) an explanation of the reason(s) the CoC does not have a discharge policy in place for the system of care; and (2) provide the actions the CoC is taking or plans to take to coordinate with or assist the State and local discharge planning efforts to ensure persons are not discharged to the street, emergency shelters, or other homeless assistance programs. (limit 1000 characters)

N/A

1D-2. Discharge Planning: Select the system(s) of care within the CoC's geographic area the CoC actively coordinates with to ensure persons who have resided in any of the institutions listed below longer than 90 days are not discharged directly to the streets, emergency shelters, or other homeless assistance programs. Check all that apply.

Foster Care:	<input checked="" type="checkbox"/>
Health Care:	<input checked="" type="checkbox"/>

Mental Health Care:	<input checked="" type="checkbox"/>
Correctional Facilities:	<input checked="" type="checkbox"/>
None:	<input type="checkbox"/>

1E. Continuum of Care (CoC) Project Review, Ranking, and Selection

Instructions

For guidance on completing this application, please reference the FY 2017 CoC Application Detailed Instructions and the FY 2017 CoC Program Competition NOFA. Please submit technical questions to the HUD Exchange Ask A Question.

1E-1. Using the drop-down menu, select the appropriate response(s) that demonstrate the process the CoC used to rank and select project applications in the FY 2017 CoC Program Competition which included (1) the use of objective criteria; (2) at least one factor related to achieving positive housing outcomes; and (3) included a specific method for evaluating projects submitted by victim service providers.

Attachment Required: Public posting of documentation that supports the process the CoC used to rank and select project application.

Used Objective Criteria for Review, Rating, Ranking and Section	Yes
Included at least one factor related to achieving positive housing outcomes	Yes
Included a specific method for evaluating projects submitted by victim service providers	Yes

1E-2. Severity of Needs and Vulnerabilities

**CoCs must provide the extent the CoC considered the severity of needs and vulnerabilities experienced by program participants in their project ranking and selection process. Describe: (1) the specific vulnerabilities the CoC considered; and (2) how the CoC takes these vulnerabilities into account during the ranking and selection process. (See the CoC Application Detailed Instructions for examples of severity of needs and vulnerabilities.)
(limit 1000 characters)**

To evaluate projects based on the severity of needs and vulnerabilities experienced by program participants, the scoring tool utilized by the CoC reviewed APR data for the percentage of participants: 1) having no income, 2) having a disability, and 3) coming from literal homelessness. Projects which targeted participants with the highest severity of needs and vulnerabilities received a higher score and were given higher priority in the rank and review process. Applicants were asked to provide narrative about how the project ends homelessness, including preventing returns to homelessness. Narrative was expected to be specific to the populations served by the project. Additionally, applicants were rated on their responses to the use of best or promising practices for the populations that the projects will employ. Victim service providers were evaluated on performance data from a comparable database; for non-DV applicants HMIS reports were utilized.

1E-3. Using the following checklist, select: (1) how the CoC made publicly available to potential project applicants an objective ranking and selection process that was used for all project (new and renewal) at least 2 days before the application submission deadline; and (2) all parts of the CoC Consolidated Application, the CoC Application attachments, Priority Listing that includes the reallocation forms and Project Listings that show all project applications submitted to the CoC were either accepted and ranked, or rejected and were made publicly available to project applicants, community members and key stakeholders.

Attachment Required: Documentation demonstrating the objective ranking and selections process and the final version of the completed CoC Consolidated Application, including the CoC Application with attachments, Priority Listing with reallocation forms and all project applications that were accepted and ranked, or rejected (new and renewal) was made publicly available. Attachments must clearly show the date the documents were publicly posted.

Public Posting	
CoC or other Website	<input checked="" type="checkbox"/>
Email	<input checked="" type="checkbox"/>
Mail	<input type="checkbox"/>
Advertising in Local Newspaper(s)	<input type="checkbox"/>
Advertising on Radio or Television	<input type="checkbox"/>
Social Media (Twitter, Facebook, etc.)	<input type="checkbox"/>

1E-4. Reallocation: Applicants must demonstrate the ability to reallocate lower performing projects to create new, higher performing projects. CoC's may choose from one of the following two options below to answer this question. You do not need to provide an answer for both.

Option 1: The CoC actively encourages new and existing providers to apply for new projects through reallocation.

Attachment Required - Option 1: Documentation that shows the CoC actively encouraged new and existing providers to apply for new projects through reallocation.

Option 2: The CoC has cumulatively reallocated at least 20 percent of the CoC's ARD between FY 2013 and FY 2017 CoC Program Competitions.

No Attachment Required - HUD will calculate the cumulative amount based on the CoCs reallocation forms submitted with each fiscal years Priority Listing.

Reallocation: Option 1

Attachment Required - provide documentation that shows the CoC actively encouraged new and existing providers to apply for new projects through reallocation.

1E-5. If the CoC rejected or reduced project application(s), enter the date the CoC and Collaborative Applicant notified project applicants their project application(s) were being rejected or reduced in writing outside of e-snaps. 09/12/2017

Attachment Required: Copies of the written notification to project applicant(s) that their project application(s) were rejected. Where a project application is being rejected or reduced, the CoC must indicate the reason(s) for the rejection or reduction.

1E-5a. Provide the date the CoC notified applicant(s) their application(s) were accepted and ranked on the Priority Listing, in writing, outside of e-snaps. 09/12/2017

Attachment Required: Copies of the written notification to project applicant(s) their project application(s) were accepted and ranked on the Priority listing.

Reallocation Supporting Documentation

Attachment Required - provide documentation that shows the CoC actively encouraged new and existing providers to apply for new projects through reallocation.

Document Type	Required?	Document Description	Date Attached
Reallocation Supporting Documentation	No		

Attachment Details

Document Description:

2A. Homeless Management Information System (HMIS) Implementation

Intructions:

For guidance on completing this application, please reference the FY 2017 CoC Application Detailed Instructions and the FY 2017 CoC Program Competition NOFA. Please submit technical questions to the HUD Exchange Ask A Question.

2A-1. Does the CoC have in place a Governance Charter or other written documentation (e.g., MOU/MOA) that outlines the roles and responsibilities of the CoC and HMIS Lead? Yes

Attachment Required: If “Yes” is selected, a copy of the sections of the Governance Charter, or MOU/MOA addressing the roles and responsibilities of the CoC and HMIS Lead.

2A-1a. Provide the page number(s) where the roles and responsibilities of the CoC and HMIS Lead can be found in the attached document(s) referenced in 2A-1. In addition, indicate if the page number applies to the Governance Charter or MOU/MOA. MOU pages 3-5

2A-2. Does the CoC have a HMIS Policies and Procedures Manual? Attachment Required: If the response was “Yes”, attach a copy of the HMIS Policies and Procedures Manual. Yes

2A-3. What is the name of the HMIS software vendor? Eccovia Solutions

2A-4. Using the drop-down boxes, select the HMIS implementation Coverage area. Statewide HMIS (multiple CoC)

2A-5. Per the 2017 HIC use the following chart to indicate the number of beds in the 2017 HIC and in HMIS for each project type within the CoC. If a particular project type does not exist in the CoC then enter "0" for all cells

in that project type.

Project Type	Total Beds in 2017 HIC	Total Beds in HIC Dedicated for DV	Total Beds in HMIS	HMIS Bed Coverage Rate
Emergency Shelter (ESG) beds	1,415	241	1,105	94.12%
Safe Haven (SH) beds	0	0	0	
Transitional Housing (TH) beds	296	12	225	79.23%
Rapid Re-Housing (RRH) beds	623	9	614	100.00%
Permanent Supportive Housing (PSH) beds	2,082	0	2,021	97.07%
Other Permanent Housing (OPH) beds	123	123	0	0.00%

**2A-5a. To receive partial credit, if the bed coverage rate is below 85 percent for any of the project types, the CoC must provide clear steps on how it intends to increase this percentage for each project type over the next 12 months.
 (limit 1000 characters)**

Transitional Housing: As a result of the overall decrease in TH within the CoC, the low bed coverage rate can be attributed to a single faith-based organization that does not enter in HMIS. The CoC and the HMIS lead plan to reach out to the Director of the local rescue mission and have a meeting to review all current HIC charts to assure each bed is accurately classified and inform him about benefits about participation in the local HMIS, especially for his TH program and invite them to participate

Other Permanent Housing: There appears to be an auto-calculation discrepancy in the above table. The CoC HDX Competition reports reads N/A, not 0%. An AAQ was submitted by the CoC but no response has been received. There are 123 OPH beds on the HIC and all 123 are dedicated for DV.

2A-6. Annual Housing Assessment Report (AHAR) Submission: How many Annual Housing Assessment Report (AHAR) tables were accepted and used in the 2016 AHAR? 12

2A-7. Enter the date the CoC submitted the 2017 Housing Inventory Count (HIC) data into the Homelessness Data Exchange (HDX). (mm/dd/yyyy) 05/03/2017

2B. Continuum of Care (CoC) Point-in-Time Count

Instructions:

For guidance on completing this application, please reference the FY 2017 CoC Application Detailed Instructions and the FY 2017 CoC Program Competition NOFA. Please submit technical questions to the HUD Exchange Ask A Question.

2B-1. Indicate the date of the CoC's 2017 PIT count (mm/dd/yyyy). If the PIT count was conducted outside the last 10 days of January 2017, HUD will verify the CoC received a HUD-approved exception. 01/25/2017

2B-2. Enter the date the CoC submitted the PIT count data in HDX. (mm/dd/yyyy) 05/03/2017

2C. Continuum of Care (CoC) Point-in-Time (PIT) Count: Methodologies

Instructions:

For guidance on completing this application, please reference the FY 2017 CoC Application Detailed Instructions and the FY 2017 CoC Program Competition NOFA. Please submit technical questions to the HUD Exchange Ask A Question.

2C-1. Describe any change in the CoC’s sheltered PIT count implementation, including methodology and data quality changes from 2016 to 2017. Specifically, how those changes impacted the CoCs sheltered PIT count results. (limit 1000 characters)

Our PIT shows an increase of 187 persons in ES and a decrease of 135 persons in TH. This represents an increase of 52 sheltered persons (3%). Most of these are due to TH program closures and an increase of youth beds. Emergency Shelter increased 36 beds. Increases in bed capacity came from a new youth specific shelter (+30), counting homeless designated beds in the CORE recovery program (+16) and small expansion in a hotel voucher program (+6). Decreases in capacity were from South Valley Services (-4) and a family shelter managed by The Road Home relocating (-12). Transitional Housing decreased by 142 beds. This was due to VOA program closures, a loss of GPD funding and capacity being transitioned to Other Permanent Housing. A small increase of 4 youth beds came from the Milestone program. There were no significant changes from our sheltered PIT Count from 2016 to 2017 that would impact data quality.

2C-2. Did your CoC change its provider coverage in the 2017 sheltered count? Yes

2C-2a. If “Yes” was selected in 2C-2, enter the change in provider coverage in the 2017 sheltered PIT count, including the number of beds added or removed due to the change.

Beds Added:	36
Beds Removed:	142
Total:	-106

2C-3. Did your CoC add or remove emergency shelter, transitional housing, or Safe-Haven inventory because of funding specific to a Presidentially declared disaster resulting in a change to the CoC's 2017 sheltered PIT count? No

2C-3a. If "Yes" was selected in 2C-3, enter the number of beds that were added or removed in 2017 because of a Presidentially declared disaster.

Beds Added:	0
Beds Removed:	0
Total:	0

2C-4. Did the CoC change its unsheltered PIT count implementation, including methodology and data quality changes from 2016 to 2017? No

CoCs that did not conduct an unsheltered count in 2016 or did not report unsheltered PIT count data to HUD in 2016 should compare their efforts in 2017 to their efforts in 2015.

2C-4a. Describe any change in the CoC’s unsheltered PIT count implementation, including methodology and data quality changes from 2016 to 2017. Specify how those changes impacted the CoC’s unsheltered PIT count results. See Detailed Instructions for more information. (limit 1000 characters)

Between 2016 and 2017, the number of unsheltered Persons in the PIT count increased by more than 100%; from 57 (2016) to 161 (2017). This is due to: Increased efforts in conducting a youth unsheltered count for the 2017 youth homelessness baseline year; resulting in an increase of 21 persons over 2016. An increase in volunteers for the PIT accounted for better coverage of all of Salt Lake County. The rental market and availability of affordable housing has also been a significant factor. Salt Lake County experienced extremely low vacancy rates (less than 3%) in the months preceding the PIT date. This scarcity puts pressure on rental rates which have risen. Our community has seen an increase in encampments near homeless services. There were no significant changes in our sheltered PIT count from 2016 to 2017 that would impact data quality.

2C-5. Did the CoC implement specific measures to identify youth in their PIT count? Yes

2C-5a. If "Yes" was selected in 2C-5, describe the specific measures the CoC; (1) took to identify homeless youth in the PIT count; (2) during the planning process, how stakeholders that serve homeless youth were engaged; (3) how homeless youth were engaged/involved; and (4) how the CoC worked with stakeholders to select locations where homeless youth are most likely to be identified. (limit 1000 characters)

The Salt Lake Continuum of Care took special care to identify youth for the 2017 PIT count. In 2016, Volunteers of America opened a new Youth Resource

Center in Salt Lake City that provides emergency shelter beds to youth. This location proved to be a critical part of the 2017 PIT Youth count. VOA operated its Youth Resource Center throughout the PIT period, and provided activities and food for the youth who came into the center. While they were there, volunteers for the PIT count worked with the youth to collect PIT data.

2C-6. Describe any actions the CoC implemented in its 2017 PIT count to better count individuals and families experiencing chronic homelessness, families with children, and Veterans experiencing homelessness. (limit 1000 characters)

During the 2017 PIT count, veteran status was verified by the VA rather than self-reported. This change led to a significant decrease in the number of veterans that were reporting in the PIT. There were no significant changes made in regard to chronic homelessness or family homelessness during the PIT count.

3A. Continuum of Care (CoC) System Performance

Instructions

For guidance on completing this application, please reference the FY 2017 CoC Application Detailed Instructions and the FY 2017 CoC Program Competition NOFA. Please submit technical questions to the HUD Exchange Ask A Question.

3A-1. Performance Measure: Reduction in the Number of First-Time Homeless. Describe: (1) the numerical change the CoC experienced; (2) the process the CoC used to identify risk factors of becoming homeless for the first time; (3) the strategies in place to address individuals and families at risk of becoming homeless; and (4) the organization or position that is responsible for overseeing the CoC's strategy to reduce or end the number of individuals and families experiencing homelessness for the first time.

(limit 1000 characters)

- 1) CoC experienced an increase by 765 persons (Source: SPM 5, Metric 5.1); increase by 875 persons (Source: SPM 5, Metric 5.2)
- 2) Processes to assess risk factors
 - State funded diversion project at the emergency shelter using VI-SPDAT
 - Collective Impact adopted outcomes that focus on prevention and allow planners to identify risk factors and determine solutions
 - System Performance Measures report on web site
 - Data cleanup and discussions about YTD data
- 3) CoC:
 - incorporated diversion practices
 - meets basic needs of those in crisis
 - provides stabilization services
 - Family Unification Program (FUP) accepts referrals from youth aging out of the foster care system for a housing voucher
- 4)The CoC Board has oversight for coordinating with governing bodies and establishing objectives to reduce the number of first time homelessness. The Collaborative Applicant is responsible for training, monitoring, tracking and reporting progress.

3A-2. Performance Measure: Length-of-Time Homeless.

CoC 's must demonstrate how they reduce the length-of-time for individuals and families remaining homeless. Describe (1) the numerical change the CoC experienced; (2) the actions the CoC has implemented to reduce the length-of-time individuals and families remain homeless; (3) how the CoC identifies and houses individuals and families with the longest length-of-time homeless; and (4) identify the organization or position that is responsible for overseeing the CoC's strategy to reduce the length-of-time individuals and families remain homeless.

(limit 1000 characters)

- (1) CoC experienced an average nights decrease by -6 and mean nights decrease by -3 (Source: SPM 1a, Metric 1.1). Average nights decrease by -20 and mean nights decrease by -9 (Source: SPM 1a, Metric 1.2)
- (2) CoC has:
 - Increased RRH efforts with TANF, HOME, CoC and ESG funds
 - Adopted guidance for PSH projects, prioritizing those with highest needs and longest homelessness utilizing VI-SPDATs
 - A new Pay for Success project providing RRH services to long-term shelter stayers
 - Required TH and PH applicants to set a goal for number of days from referral to placement
 - Cleaned up data and put System Performance Measures report on web site; results: 25 days mean for ES and SH
- (3) COC holds bi-weekly meetings to evaluate housing openings and prioritize vulnerable households
- (4) The CoC Board has oversight for coordinating with governing bodies and establishing objectives. The Collaborative Applicant will be responsible for training, monitoring, tracking and reporting progress.

3A-3. Performance Measures: Successful Permanent Housing Placement and Retention

Describe: (1) the numerical change the CoC experienced; (2) the CoCs strategy to increase the rate of which individuals and families move to permanent housing destination or retain permanent housing; and (3) the organization or position responsible for overseeing the CoC's strategy for retention of, or placement in permanent housing. (limit 1000 characters)

- 1) The CoC experienced an Increase 0% (Source: SPM 7, Metric 7a.1). Decrease -16% (Source: SPM 7, Metric 7b.1). Increase 0% (Source: SPM 7, Metric 7b.0).
- 2) Collective Impact (CI) was adopted as a model of change for the homeless housing and services system and adopted shared outcomes including, "SL County's housing supply meets the demand and needs of all residents" and "People have access to services and supports they need to avoid homelessness." Staff was added to existing teams at agencies to help with housing navigation, allowing more people to be served, extending office hours, and streamlining processes. Private funds allowed the CoC to lower financial barriers to PH. Providers will continue to seek private funding to help.
- 3) The CoC Board has oversight for coordinating with governing bodies and establishing objectives and targets for retention of, or placement in PH. The Collaborative Applicant will be responsible for training, monitoring, tracking and reporting progress.

3A-4. Performance Measure: Returns to Homelessness.

Describe: (1) the numerical change the CoC experienced, (2) what strategies the CoC implemented to identify individuals and families who return to homelessness, (3) the strategies the CoC will use to reduce additional returns to homelessness, and (4) the organization or position responsible for overseeing the CoC's efforts to reduce the rate of individuals and families' returns to homelessness.

(limit 1000 characters)

- 1) The CoC experienced returns to homelessness within 2 years increase by 1% (Source: SPM 2). Returns to homelessness in less than 6 months decrease by 11% (Source: SPM 2).
- 2) Collective Impact (CI) was adopted as a model of change for homeless housing and services system and adopted shared outcomes including, "If individuals and families become homeless, we prevent it from happening again" and "Families returning to homelessness are identified and routed to housing focused case management." As families exit programs, they are encouraged to contact case manager prior to eviction if needed.
- 3) Providers will host an event to build relationships with landlords to help promote housing stability.
- 4) The CoC Board has oversight for coordinating with governing bodies and establishing objectives to reduce returns to homelessness. The Collaborative Applicant is responsible for training, monitoring, tracking and reporting progress.

3A-5. Performance Measures: Job and Income Growth

Describe: (1) the strategies that have been implemented to increase access to employment and mainstream benefits; (2) how the CoC program-funded projects have been assisted to implement the strategies; (3) how the CoC is working with mainstream employment organizations to help individuals and families increase their cash income; and (4) the organization or position that is responsible for overseeing the CoC's strategy to increase job and income growth from employment, non-employment including mainstream benefits.

(limit 1000 characters)

- 1) CoC partners with WIA Board and DWS to connect participants to employment and mainstream benefits.
- 2) CoC assists by:
 - requiring grantees submit quarterly reports on employment and income data
 - project based CoC funded projects receive on-site mainstream benefit enrollment staff and training
- 3) CoC coordinates with WIA board and DWS to provide job placement, training services, and administer TANF, SNAP, GA, Medicaid eligibility and childcare subsidies. All CoC funded projects refer to DWS and more DWS services are offered at shelters. In addition, Homeless Youth providers refer to WIOA, which allows youth to continue their education, seek employment and gain skills and VA outreach programs for homeless veterans include referrals for employment.
- 4) The CoC Board has oversight for coordinating with governing bodies and establishing objectives to increase job and income growth. The Collaborative Applicant is responsible for training, monitoring, tracking and reporting progress.

3A-6. Did the CoC completely exclude a geographic area from the most recent PIT count (i.e. no one counted there, and for communities using samples in the area that was excluded from both the sample and extrapolation) where the CoC determined there were no unsheltered homeless people, including areas that are uninhabitable Yes

(deserts, forests).

3A.6a. If the response to 3A-6 was “Yes”, what was the criteria and decision-making process the CoC used to identify and exclude specific geographic areas from the CoCs unsheltered PIT count? (limit 1000 characters)

Outreach workers in Salt Lake County are continually searching for and engaging with persons experiencing literal homelessness. Workers have found that in many areas of the County, law enforcement and residents do not facilitate the presence of literally homeless persons, and these areas are excluded from the PIT. Other geographic barriers such as mountainous terrain, flatlands with little shelter and swamp areas also preclude human habitation, are also excluded from the PIT. Persons experiencing literal homelessness tend to stay somewhat near resources. We also find persons in undeveloped areas in the mid-valley area, as well as parks and vacant lots. Outreach teams also search new areas for individuals. In consultation with law enforcement and others who would encounter these individuals, the PIT leads make decisions regarding where persons experiencing homelessness may be encountered for the PIT.

3A-7. Enter the date the CoC submitted the System Performance Measures data in HDX, which included the data quality section for FY 2016. (mm/dd/yyyy) 06/05/2017

3B. Continuum of Care (CoC) Performance and Strategic Planning Objectives

Instructions

For guidance on completing this application, please reference the FY 2017 CoC Application Detailed Instructions and the FY 2017 CoC Program Competition NOFA. Please submit technical questions to the HUD Exchange Ask A Question.

3B-1. Compare the total number of PSH beds, CoC program and non CoC-program funded, that were identified as dedicated for use by chronically homeless persons in the 2017 HIC, as compared to those identified in the 2016 HIC.

	2016	2017	Difference
Number of CoC Program and non-CoC Program funded PSH beds dedicated for use by chronically homelessness persons identified on the HIC.	984	1,042	58

3B-1.1. In the box below: (1) "total number of Dedicated PLUS Beds" provide the total number of beds in the Project Allocation(s) that are designated ad Dedicated PLUS beds; and (2) in the box below "total number of beds dedicated to the chronically homeless:, provide the total number of beds in the Project Application(s) that are designated for the chronically homeless. This does not include those that were identified in (1) above as Dedicated PLUS Beds.

Total number of beds dedicated as Dedicated Plus	48
Total number of beds dedicated to individuals and families experiencing chronic homelessness	752
Total	800

3B-1.2. Did the CoC adopt the Orders of Priority into their standards for all CoC Program funded PSH projects as described in Notice CPD-16-11: Prioritizing Persons Experiencing Chronic Homelessness and Other Vulnerable Homeless Persons in Permanent Supportive Housing. Yes

3B-2.1. Using the following chart, check each box to indicate the factor(s) the CoC currently uses to prioritize households with children based on need during the FY 2017 Fiscal Year.

History of or Vulnerability to Victimization	<input type="checkbox"/>
Number of previous homeless episodes	<input checked="" type="checkbox"/>

Unsheltered homelessness	<input type="checkbox"/>
Criminal History	<input type="checkbox"/>
Bad credit or rental history (including not having been a leaseholder)	<input type="checkbox"/>
Head of Household with Mental/Physical Disability	<input checked="" type="checkbox"/>

3B-2.2. Describe: (1) the CoCs current strategy and timeframe for rapidly rehousing every household of families with children within 30 days of becoming homeless; and (2) the organization or position responsible for overseeing the CoC’s strategy to rapidly rehouse families with children within 30 days of becoming homeless. (limit 1000 characters)

1) The CoC is committed to rapidly rehousing every family with children within 30 days of becoming homeless. Strategies include:
 -Using the HUD System Measures report to monitor; results: 25 days mean for ES and SH.
 -Holding weekly by-name housing placement meetings for families
 -VA, CoC, TANF, and ESG funding sources are used for RRH
 -Central RRH provider accepts referrals from DV, outreach, and other homeless assistance providers
 -CoC utilizes progressive engagement to ensure housing stability; all homeless families are offered RRH assistance
 -Having staff dedicated to assist clients with finding physical units, streamlining processes, strengthening landlord relationships, and utilizing incentives
 2) The CoC Board has oversight for coordinating with other governing bodies and establishing rapid re-housing targets. The Collaborative Applicant will be responsible for engaging all family providers; training, monitoring, tracking and reporting progress to assure targets are met.

3B-2.3. Compare the number of RRH units available to serve families from the 2016 and 2017 HIC.

	2016	2017	Difference
Number of CoC Program and non-CoC Program funded PSH units dedicated for use by chronically homelessness persons identified on the HIC.	170	145	-25

3B-2.4. Describe the actions the CoC is taking to ensure emergency shelters, transitional housing, and permanent supportive housing (PSH and RRH) providers within the CoC adhere to anti-discrimination policies by not denying admission to, or separating any family members from other members of their family or caregivers based on age, sex, gender, LGBT status, marital status or disability when entering a shelter or Housing. (limit 1000 characters)

3B-2.5. From the list below, select each of the following the CoC has

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strategies to address the unique needs of unaccompanied homeless youth.

Human trafficking and other forms of exploitation?	Yes
LGBT youth homelessness?	Yes
Exits from foster care into homelessness?	Yes
Family reunification and community engagement?	Yes
Positive Youth Development, Trauma Informed Care, and the use of Risk and Protective Factors in assessing youth housing and service needs?	Yes

3B-2.6. From the list below, select each of the following the CoC has a strategy for prioritization of unaccompanied youth based on need.

History or Vulnerability to Victimization (e.g., domestic violence, sexual assault, childhood abuse)	<input checked="" type="checkbox"/>
Number of Previous Homeless Episodes	<input checked="" type="checkbox"/>
Unsheltered Homelessness	<input checked="" type="checkbox"/>
Criminal History	<input checked="" type="checkbox"/>
Bad Credit or Rental History	<input checked="" type="checkbox"/>

3B-2.7. Describe: (1) the strategies used by the CoC, including securing additional funding to increase the availability of housing and services for youth experiencing homelessness, especially those experiencing unsheltered homelessness; (2) provide evidence the strategies that have been implemented are effective at ending youth homelessness; (3) the measure(s) the CoC is using to calculate the effectiveness of the strategies; and (4) why the CoC believes the measure(s) used is an appropriate way to determine the effectiveness of the CoC’s efforts. (limit 1500 characters)

1) Data Strategies:

- Integration of RHY funded programs into HMIS, completed with HUD guidance
- Improved youth count in PIT through training by CoC

Capacity Strategy:

- Funded new youth dedicated ES and RRH
- Screen and assess youth using SPDAT for referral to housing
- Formed Youth Advisory Board
- Expanded FUP program to link participation in FSS program
- Increased collaborations between service providers

2) Strategies are based on USICH’s “Framework to End Youth Homelessness”

3) Data Strategy Measures: PIT Unaccompanied Youth Count, PIT Youth Family Head of Household Count, Data Coverage of Youth Beds in HMIS
Capacity Strategy Measures: Number of Youth Designated Housing on HIC, Number of FUP Vouchers, Written Standards Adopted for Youth Coordinated Entry, SPM filtered to Youth Program performance

4) Measures are based on best practices and federal reporting standards and executed with providers, using HUD HIC, PIT, and HMIS reports which are

administered in compliance with HUD standards.

3B-2.8. Describe: (1) How the CoC collaborates with youth education providers, including McKinney-Vento local educational authorities and school districts; (2) the formal partnerships the CoC has with these entities; and (3) the policies and procedures, if any, that have been adopted to inform individuals and families who become homeless of their eligibility for educational services. (limit 1000 characters)

- 1) Strong communication exists between CoC, providers, and M-V liaisons to ensure students are identified and enrolled. Liaisons track homeless students and meet with case managers.
- 2) Partnerships include:
 - CoC Board and Utah Dept of Education are on statewide homeless coordinating council
 - A youth services provider is on CoC Board, attends Grant Workgroup and Coordinated Assessment Trainings with liaisons and Head Start providers
 - A local ending youth homelessness coalition includes CoC funded agencies and liaisons.
- 3) CoC Educational Assurance policy was drafted with service providers and liaisons. CoC engages liaisons, plans meetings, and encourages providers to adopt related policies. Providers educate staff on rights of homeless students, maintain relationships with school, encourage parental involvement, and refer after-school programs. M-V school liaisons help with waivers, provide transportation, and work to ensure that M-V entitlements are communicated to families.

3B-2.9. Does the CoC have any written formal agreements, MOU/MOAs or partnerships with one or more providers of early childhood services and supports? Select "Yes" or "No".

	MOU/MOA	Other Formal Agreement
Early Childhood Providers	No	No
Head Start	Yes	No
Early Head Start	No	No
Child Care and Development Fund	No	No
Federal Home Visiting Program	No	No
Healthy Start	No	No
Public Pre-K	No	No
Birth to 3	No	No
Tribal Home Visiting Program	No	No
Other: (limit 50 characters)		

3B-3.1. Provide the actions the CoC has taken to identify, assess, and refer homeless Veterans who are eligible for Veterans Affairs services and housing to appropriate resources such as HUD-VASH and Supportive

**Services for Veterans Families (SSVF) program and Grant and Per Diem (GPD).
(limit 1000 characters)**

Stakeholders work together to quickly assess veterans for eligibility and refer and place them in VA and HUD funded housing options. Stakeholders have a goal of making the experience of veteran homelessness rare, brief, and non-recurring. To support this goal:

- a weekly housing placement meeting is held and attended by the: HA, VA, Grantees (GPD, SSVF), ES, and street outreach.
- a by-name list of homeless veterans is reviewed weekly at a weekly housing placement
- a clinical assessment is administered by the VA to match the veteran with the right level and type of services needs.
- when housing resources are limited, those with highest vulnerability/length of time homeless are prioritized for housing. Currently, we have multiple housing options available for eligible Veterans such as GPD, SSVF, and VASH.

3B-3.2. Does the CoC use an active list or by name list to identify all Veterans experiencing homelessness in the CoC? Yes

3B-3.3. Is the CoC actively working with the VA and VA-funded programs to achieve the benchmarks and criteria for ending Veteran homelessness? Yes

3B-3.4. Does the CoC have sufficient resources to ensure each Veteran is assisted to quickly move into permanent housing using a Housing First approach? No

4A. Continuum of Care (CoC) Accessing Mainstream Benefits and Additional Policies

Instructions:

For guidance on completing this application, please reference the FY 2017 CoC Application Detailed Instructions and the FY 2017 CoC Program Competition NOFA. Please submit technical questions to the HUD Exchange Ask A Question.

4A-1. Select from the drop-down (1) each type of healthcare organization the CoC assists program participants with enrolling in health insurance, and (2) if the CoC provides assistance with the effective utilization of Medicaid and other benefits.

Type of Health Care	Yes/No	Assist with Utilization of Benefits?
Public Health Care Benefits (State or Federal benefits, e.g. Medicaid, Indian Health Services)	Yes	Yes
Private Insurers:	Yes	Yes
Non-Profit, Philanthropic:	Yes	Yes
Other: (limit 50 characters)		

4A-1a. Mainstream Benefits

CoC program funded projects must be able to demonstrate they supplement CoC Program funds from other public and private resources, including: (1) how the CoC works with mainstream programs that assist homeless program participants in applying for and receiving mainstream benefits; (2) how the CoC systematically keeps program staff up-to-date regarding mainstream resources available for homeless program participants (e.g. Food Stamps, SSI, TANF, substance abuse programs); and (3) identify the organization or position that is responsible for overseeing the CoCs strategy for mainstream benefits. (limit 1000 characters)

- 1) The CoC assists clients with mainstream benefits in a variety of ways. They provide transportation assistance to mainstream benefit appointments, they provide on-site case management for access to food stamps, Medicare/Medicaid, and social security, they provide single application forms for multiple mainstream programs, and provide annual follow-up.
- 2) The CoC keeps staff up-to-date through trainings on mainstream benefits throughout the year.
- 3) The CoC Collaborative Applicant is the organization in charge of overseeing the CoC’s strategy for mainstream benefits

4A-2. Low Barrier: Based on the CoCs FY 2017 new and renewal project applications, what percentage of Permanent Housing (PSH) and Rapid Rehousing (RRH), Transitional Housing (TH), Safe-Haven, and SSO (Supportive Services Only-non-coordinated entry) projects in the CoC are low-barrier?

Total number of PH (PSH and RRH), TH, Safe-Haven and non-Coordinated Entry SSO project applications in the FY 2017 competition (new and renewal)	25.00
Total number of PH (PSH and RRH), TH, Safe-Haven and non-Coordinated Entry SSO renewal and new project applications that selected "low barrier" in the FY 2017 competition.	25.00
Percentage of PH (PSH and RRH), TH, Safe-Haven and non-Coordinated Entry SSO renewal and new project applications in the FY 2017 competition that will be designated as "low barrier"	100.00%

4A-3. Housing First: What percentage of CoC Program Funded PSH, RRH, SSO (non-coordinated entry), safe-haven and Transitional Housing; FY 2017 projects have adopted the Housing First approach, meaning that the project quickly houses clients without preconditions or service participation requirements?

Total number of PSH, RRH, non-Coordinated Entry SSO, Safe Haven and TH project applications in the FY 2017 competition (new and renewal).	25.00
Total number of PSH, RRH, non-Coordinated Entry SSO, Safe Haven and TH renewal and new project applications that selected Housing First in the FY 2017 competition.	25.00
Percentage of PSH, RRH, non-Coordinated Entry SSO, Safe Haven and TH renewal and new project applications in the FY 2017 competition that will be designated as Housing First.	100.00%

4A-4. Street Outreach: Describe (1) the CoC's outreach and if it covers 100 percent of the CoC's geographic area; (2) how often street outreach is conducted; and (3) how the CoC has tailored its street outreach to those that are least likely to request assistance. (limit 1000 characters)

- 1) The CoC's street outreach services work in two capacities: active and responsive. Though the teams do not actively cover the entire CoC geographic area, they are able to respond across the entire Salt Lake CoC geographic area.
- 2) Street outreach is conducted Monday through Friday during business hours. There are street outreach teams who will serve at night during extreme weather conditions.
- 3) The Salt Lake CoC has tailored itself to the needs of its most vulnerable population through its active outreach. The active outreach targets places like under highway passes, the foothills, motels, along the Jordan River Trail, etc. These are places where those who will not seek services tend to camp out. These places are visited weekly in order to establish a relationship with the individual(s), which will hopefully lead to services and housing.

4A-5. Affirmative Outreach
Specific strategies the CoC has implemented that furthers fair housing as detailed in 24 CFR 578.93(c) used to market housing and supportive services to eligible persons regardless of race, color, national origin, religion, sex, gender identify, sexual orientation, age, familial status, or disability; who are least likely to apply in the absence of special outreach. Describe: (1) the specific strategies that have been implemented that

affirmatively further fair housing as detailed in 24 CFR 578.93(c); and (2) what measures have been taken to provide effective communication to persons with disabilities and those with limited English proficiency. (limit 1000 characters)

1) Specific strategies that have been implemented in order to further fair housing as detailed in 24 CFR 578.93(c) are the Housing First low barrier policies that do not allow housing authorities to discriminate against any race, color, national origin, religion, sex, gender identification, sexual orientation, age, familial status, or disability.

****THIS SECTION NEEDS ADDITIONAL INFO ON PROACTIVE MARKETING TO THOSE WHO WOULD NOT OTHERWISE APPLY FOR ASSISTANCE.****

2) To lessen the communication barrier between providers and those with disabilities/limited English proficiency, agencies have held training, hired staff fluent in other languages and with experience working with disabled populations, and provided English classes within their programs.

4A-6. Compare the number of RRH beds available to serve populations from the 2016 and 2017 HIC.

	2016	2017	Difference
RRH beds available to serve all populations in the HIC	655	643	-12

4A-7. Are new proposed project applications requesting \$200,000 or more in funding for housing rehabilitation or new construction? No

4A-8. Is the CoC requesting to designate one or more SSO or TH projects to serve homeless households with children and youth defined as homeless under other Federal statues who are unstably housed (paragraph 3 of the definition of homeless found at 24 CFR 578.3). No

4B. Attachments

Instructions:

Multiple files may be attached as a single .zip file. For instructions on how to use .zip files, a reference document is available on the e-snaps training site:
<https://www.hudexchange.info/resource/3118/creating-a-zip-file-and-capturing-a-screenshot-resource>

Document Type	Required?	Document Description	Date Attached
01. 2016 CoC Consolidated Application: Evidence of the CoC's communication to rejected participants	Yes		
02. 2016 CoC Consolidated Application: Public Posting Evidence	Yes		
03. CoC Rating and Review Procedure (e.g. RFP)	Yes		
04. CoC's Rating and Review Procedure: Public Posting Evidence	Yes		
05. CoCs Process for Reallocating	Yes		
06. CoC's Governance Charter	Yes		
07. HMIS Policy and Procedures Manual	Yes		
08. Applicable Sections of Con Plan to Serving Persons Defined as Homeless Under Other Fed Statutes	No		
09. PHA Administration Plan (Applicable Section(s) Only)	Yes		
10. CoC-HMIS MOU (if referenced in the CoC's Governance Charter)	No		
11. CoC Written Standards for Order of Priority	No		
12. Project List to Serve Persons Defined as Homeless under Other Federal Statutes (if applicable)	No		
13. HDX-system Performance Measures	Yes		
14. Other	No		
15. Other	No		