

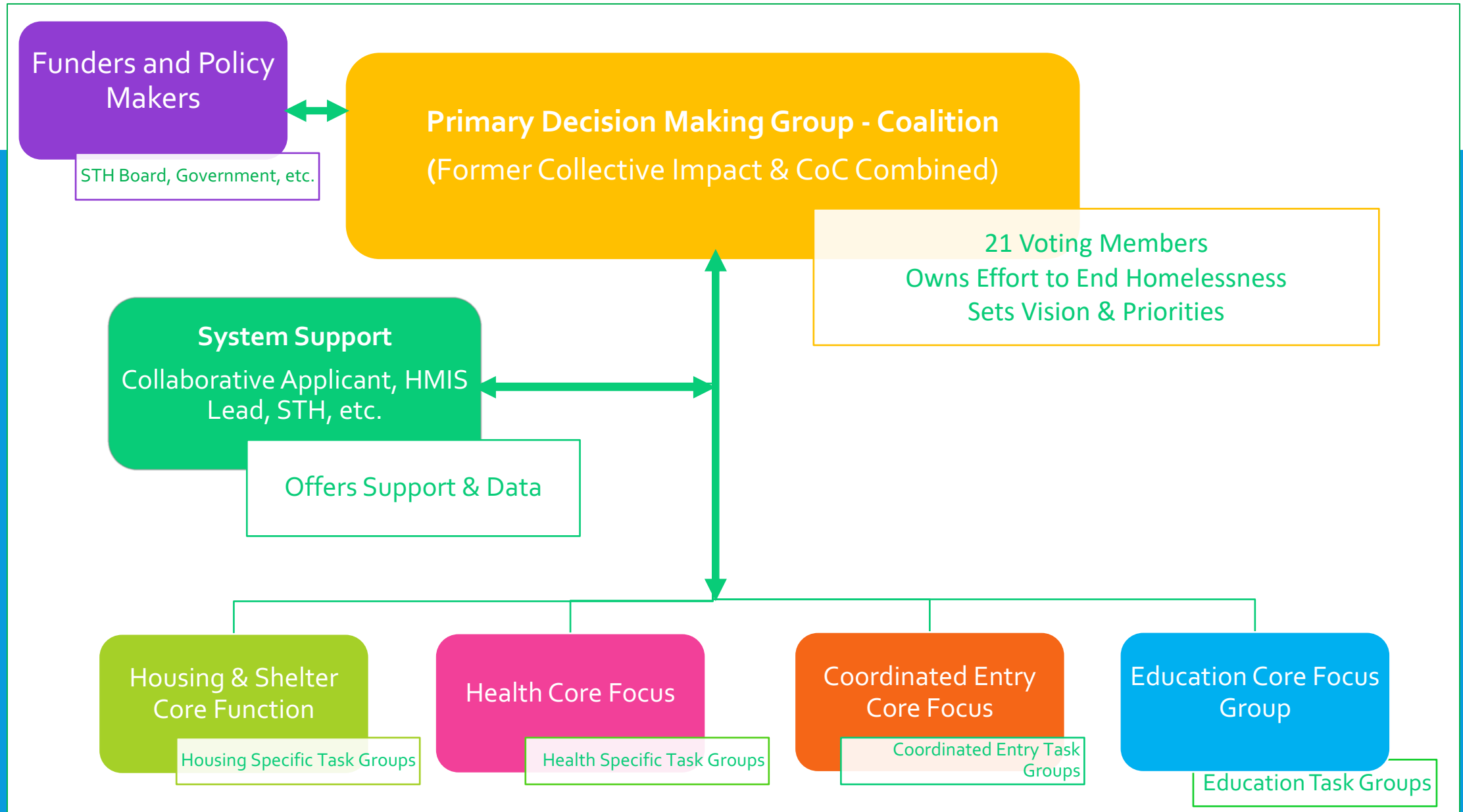
OUR GOAL IS TO ESTABLISH A STRONG AND EFFECTIVE HOMELESS SYSTEM STRUCTURE FOR SALT LAKE COUNTY THAT:

- Supports a community wide commitment to ending homelessness.
- Unites communities and service providers in profoundly new ways.
- Informs funding and policy decisions.
- Aligns multiple funding streams for efforts to quickly rehouse homeless individuals and families while minimizing trauma and dislocation caused to homeless individuals, families, and communities.
- Promotes access to and effective utilization of mainstream programs by homeless individuals and families.
- Optimizes self-sufficiency among individuals and families experiencing homelessness
- Reinforces an overall system planning effort which includes all resources, stakeholders, and funding.
- Provides multiple opportunities for client input and feedback.

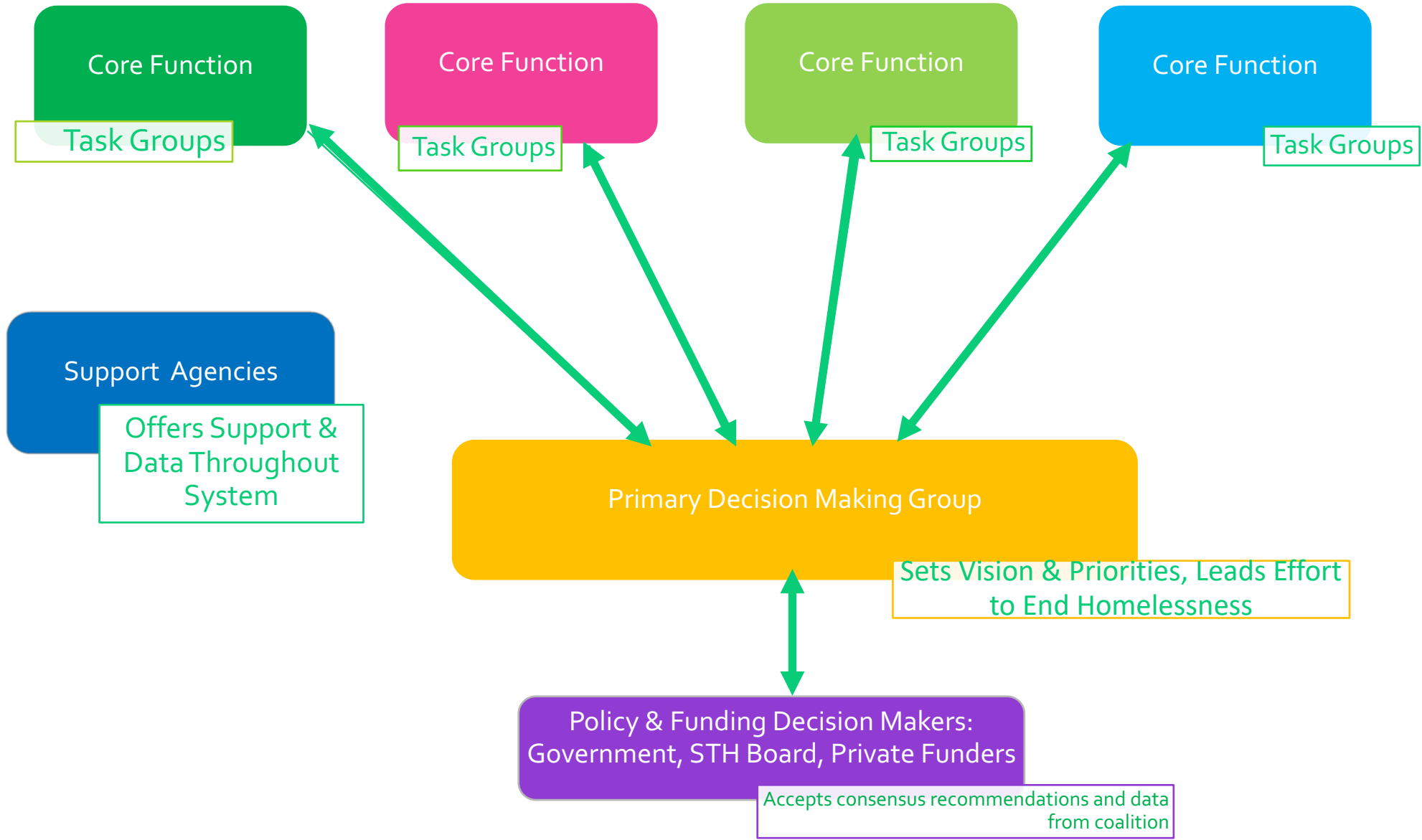
RESEARCH AND ACTIONS THAT INFORMED PROPOSAL

- Board Executive Committee Work
 - Conducted assessment of current system
 - Researched best practices of other communities
- Conversations with CoC and Community Stakeholders
- Work Group (established in November 2018)
 - Rob Wesemann, Jean Hill, Geoff Landward, Staci Stephens, Michelle Flynn, Tricia Davis, Preston Cochrane, and Katherine Fife, Andrew Johnston, Kathy Bray, Kim Correa, Patrice Dickson.
- HUD Guidance
 - Suzanne Wagner
 - Housing Innovations, Consultant
 - Patrick Wigmore, Sonoma County
 - HomeBase, HUD Technical Assistance Provider
- Legislative Audit - Released December 2018

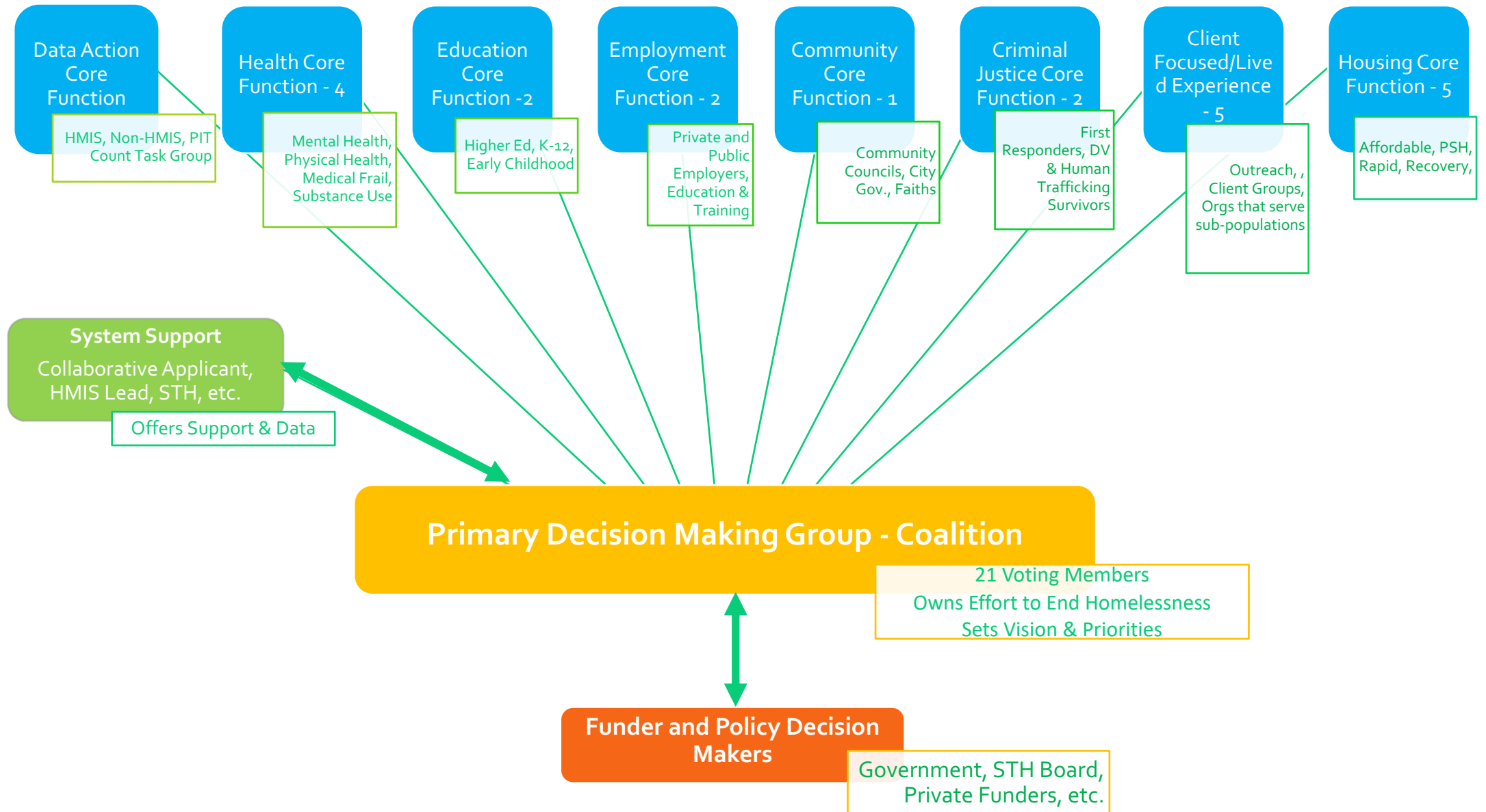
SALT LAKE COUNTY – PROPOSED SYSTEM



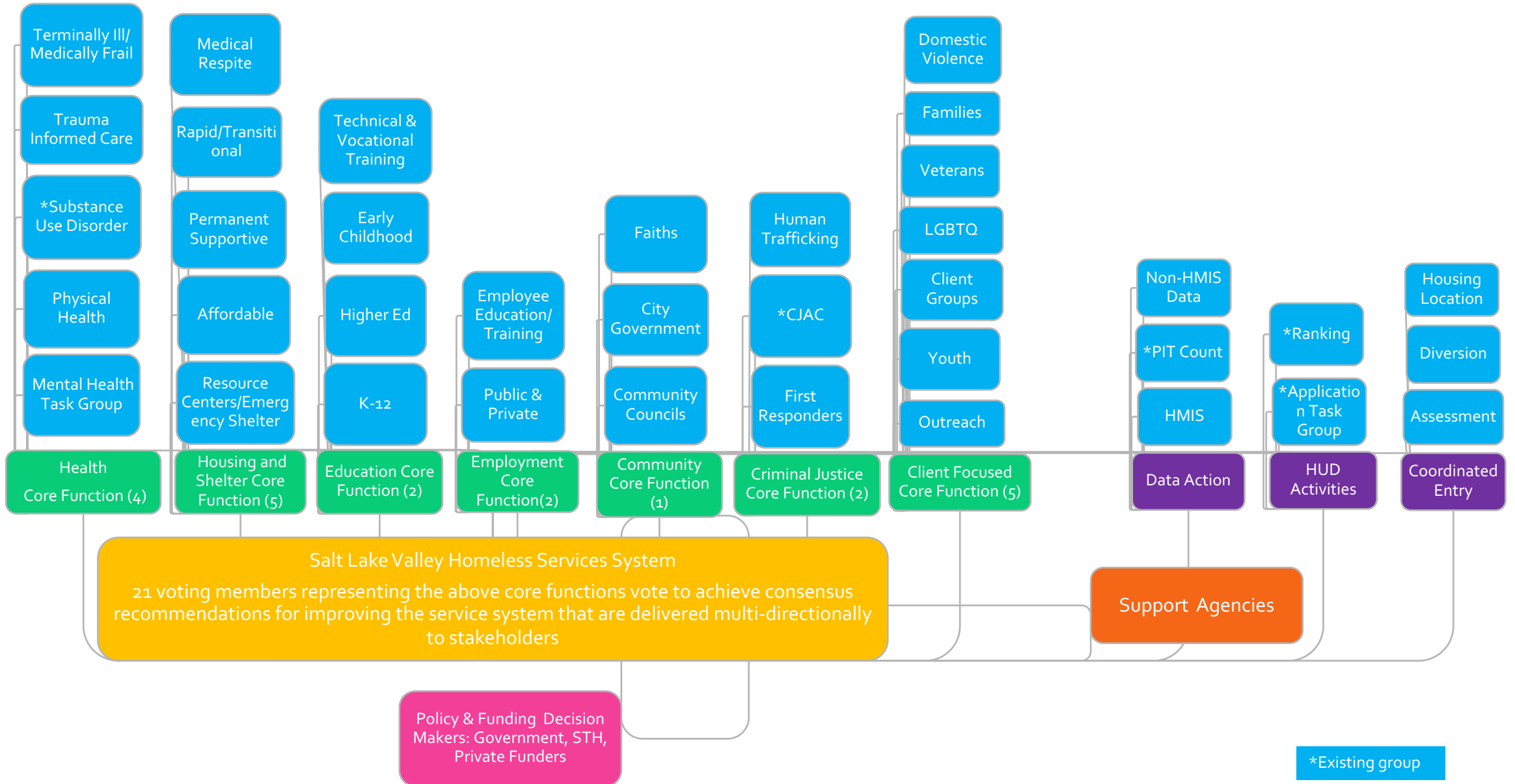
ALTERNATE VIEW – PROPOSED HOMELESS SYSTEM STRUCTURE



ALTERNATE VIEW OF ADDITIONAL PROPOSED SYSTEM



ALTERNATE VIEW OF PROPOSED SYSTEM



FUNCTIONS OF PRIMARY DECISION MAKING GROUP

- OWNS Ending Homelessness in Salt Lake County
- Promotes community-wide planning and strategic use of resources
- Makes consensus recommendations to SHCC, STH Board, other funders, and policy makers
- Aligns policy and funding priorities
- Uses data and information from all the core groups to produce an annual report (focus document) which identifies progress, gaps, and priorities in Salt Lake County
- Annual report will be released publicly and sent to the Utah Legislature, jurisdictions in Salt Lake County, funders, and other stakeholders to use as guidance in policy and funding decisions. .
- Improves coordination, synergy and integration among system wide resources, services, and stakeholders
- Improves data collection and performance measurement
- Holds MOUs (or equivalent) with Support Agencies
 - Collaborative Applicant
 - HMIS Lead
 - Shelter The Homeless
 - Other, as needed
- Votes on system policy, priorities, strategies, and recommendations to funders and policy makers
 - members include representative(s) from each group of engaged and relevant stakeholders
 - voting rights belong to the entities which represent relevant stakeholders
 - voting rights will be balanced to ensure that no one entity or group of related stakeholders will have the ability to control the votes
- Has representation on and will work with the State Homeless Coordinating Committee to share information, use consistent data in materials, and set priorities in Salt Lake County that feed into State priorities.
- Meets Every Other Month

CORE FUNCTIONS

- Represent core functions of system
- Perspective is considered through voting members
- Voting members representing core functions meet every other month, on the off month that the PDMG meets
- Inform agenda for PDMG meetings
- Represent organizations working on the core function during PDMG meetings
- Report out on issues specific to core function and others related
- Encourage system-wide discussions including multiple core function issues
- Build consensus through discussion which includes data, research, and experience

ADDITIONAL SYSTEM FUNCTIONS

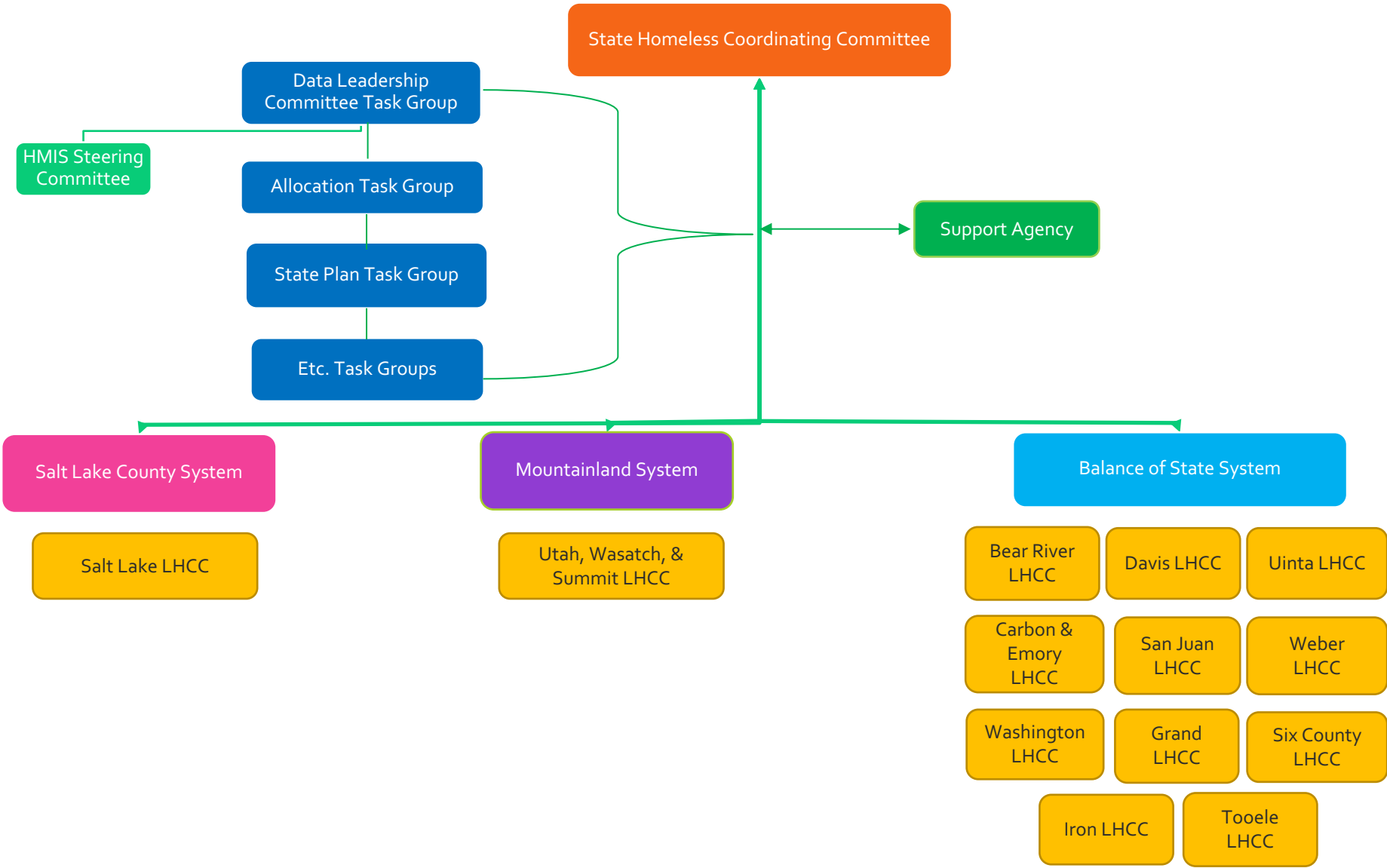
Task Groups

- Members self identify task group(s) in which they participate
- Reflect broad participation working on specific issues
- Identify information and data regarding issues
- Meet regularly or ad hoc
- Made up of voting & nonvoting members
 - Multiple representatives from each engaged stakeholder group
 - Multiple representatives from agencies
- Informs Primary Decision Making Group
- Nominate voting members

Support Agencies

- Offer support and data at all levels of system
 - PDMG will be supported by (at least) one representative from (at least) two support agencies
 - Task groups will be supported by support agencies as needed
- Hold MOU (or equivalent) with Primary Decision Making Group
- Assist with developing reports and compiling data
- Assist with communications & marketing

HOW NEW SYSTEM STRUCTURE FITS WITH ENTIRE STATE



TOGETHER, WE CAN...

- make system-wide improvements.
- help streamline and de-duplicate efforts in the community.
- identify priorities that focus on specific needs in the community.
- inform recommendations of the State Audit on homelessness, funders, and policy makers
- align the voices of all stakeholders.
- build upon the strengths of the Salt Lake County CoC and the Collective Impact Steering Committee.
- create a sustainable system to effectively respond to homelessness that endures inevitable change in the community & leadership.
- experience clear system oversight through the establishment of a supported governance structure.
- trust in the system and the contributions of all stakeholders.

PROPOSED TIMELINE

- December 2018
 - Present proposed structure at Collective Impact Steering Committee meeting (12/12) - *DONE*
 - Update CoC Board and Membership (12/6 & 12/20) - *DONE*
 - Accept new structure name proposals (12/20 – 1/14) – In Progress
- January 2019
 - Work group to finalize membership and structure details (1/3, 1/8, 1/14, etc.)
 - Update STH Board (1/9) - *DONE*
 - Update CoC Board and Membership (1/3 & 1/17)
- February
 - CoC Board & Membership vote on new structure (2/7 & 2/21)
 - Update at Collective Impact Steering Committee meeting (2/13)
- March
 - STH Board vote on new structure
 - Transition to new structure
- April
 - Launch new structure

FAQS (WORKING DRAFT)

- ***Will the other groups (CoC, CI) still continue once this new structure is in place?***
 - The new structure combines the strengths of each of these entities, which will no longer exist as they are currently structured.
- ***What is the role of DWS-HCD?***
 - DWS – HCD will be a support agency. Currently they are the HMIS Lead for all the CoCs in Utah. DWS - HCD staff may participate in task groups.
 - DWS helps bridge the Salt Lake County system with other systems throughout the state as well as the SHCC.
 - DWS acts as a support agency for the SHCC, helping to ensure information accurately and regularly flows throughout the system
- ***What is the role of Salt Lake County?***
 - Salt Lake County will be a support agency. Currently they are the Collaborative Applicant for the CoC.
 - Salt Lake County representatives will also participate in task groups and in .
- ***What is the role of Shelter the Homeless (STH)?***
 - STH will be one of the support agencies for the new system. Currently, they are the support/staffing for CI. Shelter the Homeless may participate in task groups.
 - STH board will receive consensus recommendations from the the new system.

FAQS (CONT.)

- ***How does my organization get involved?***
 - Complete and submit the membership form indicating how the organization wants to be involved.
 - The Primary Decision Making Group will accept nominations from Task Groups and vote to approve voting members.
- ***How is membership determined?***
 - All stakeholders can become members and participate in one or more task group.
 - Task Group members make nominations for voting members, who make up the Primary Decision Making Group. The Primary Members of the PDMG vote on new voting members.
- ***Does this System Make Funding Decisions?***
 - No. The system passes information and recommendations to funders and policy makers.
 - The Prioritizing and Ranking task group makes recommendations to HUD for CoC funding.
- ***What Will The PDMG vote on?***
 - The PDMG will vote on consensus recommendations, membership, governance, system policies, priorities, strategies, etc.
- ***What other questions are there that we need to include????***

SYSTEM NAME SUGGESTIONS

- Coalition to End Homelessness - Salt Lake Valley
- Salt Lake Valley Coalition to End Homelessness

GLOSSARY OF TERMS

- Continuum of Care (CoC) -
 - Collective Impact (CI)
 - Domestic Violence (DV) -
 - State Homeless Coordinating Committee (SHCC) -
 - Trauma-Informed Care
-
- What else do we need to add?????