

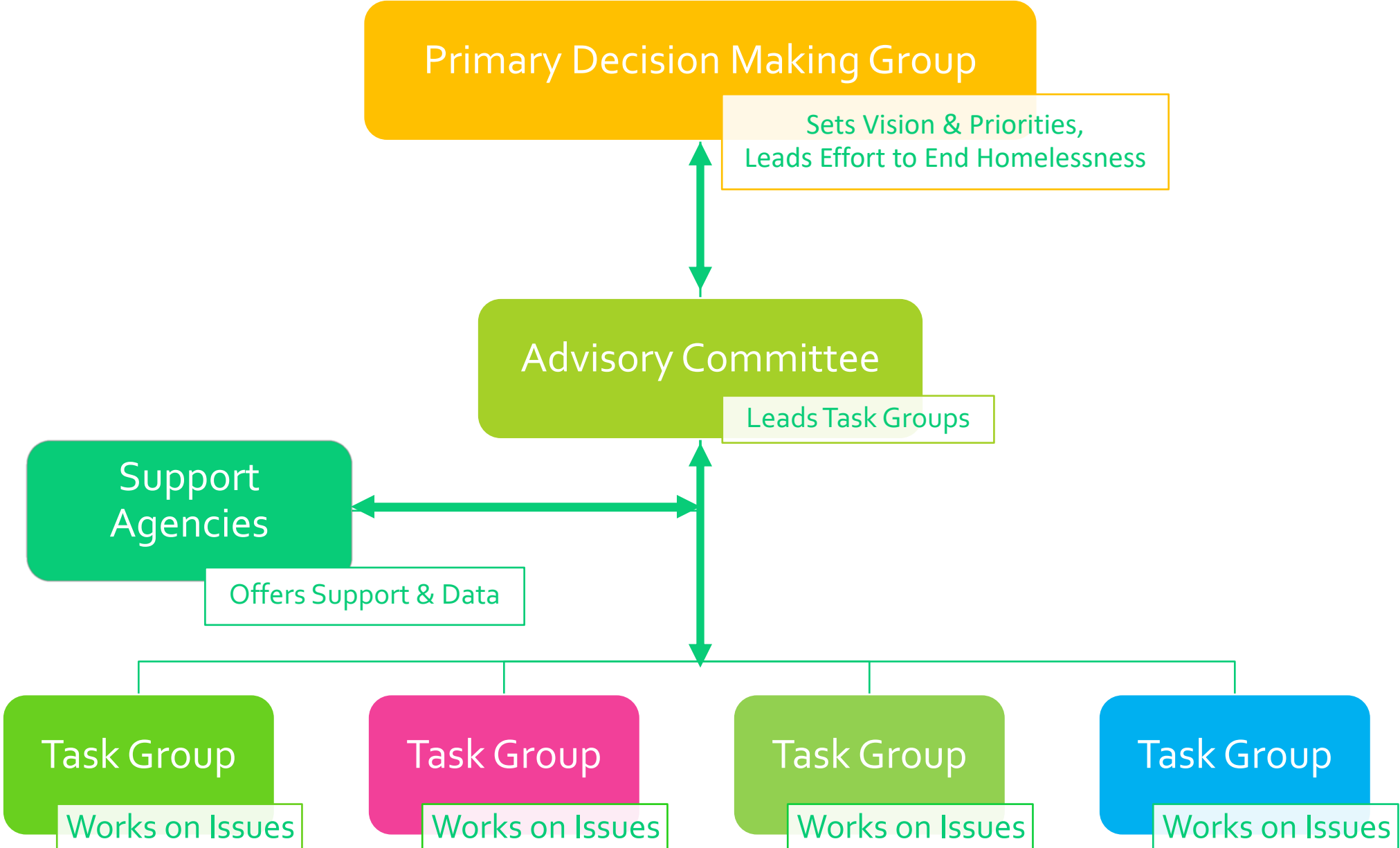
OUR GOAL IS TO ESTABLISH A STRONG AND EFFECTIVE HOMELESS SYSTEM STRUCTURE FOR SALT LAKE COUNTY THAT:

- Supports a community wide commitment to ending homelessness.
- Unites communities and service providers in profoundly new ways.
- Aligns multiple funding streams for efforts to quickly rehouse homeless individuals and families while minimizing trauma and dislocation caused to homeless individuals, families, and communities.
- Promotes access to and effective utilization of mainstream programs by homeless individuals and families.
- Optimizes self-sufficiency among individuals and families experiencing homelessness
- Reinforces an overall system planning effort which includes all resources, stakeholders, and funding.
- Provides multiple opportunities for client input and feedback.

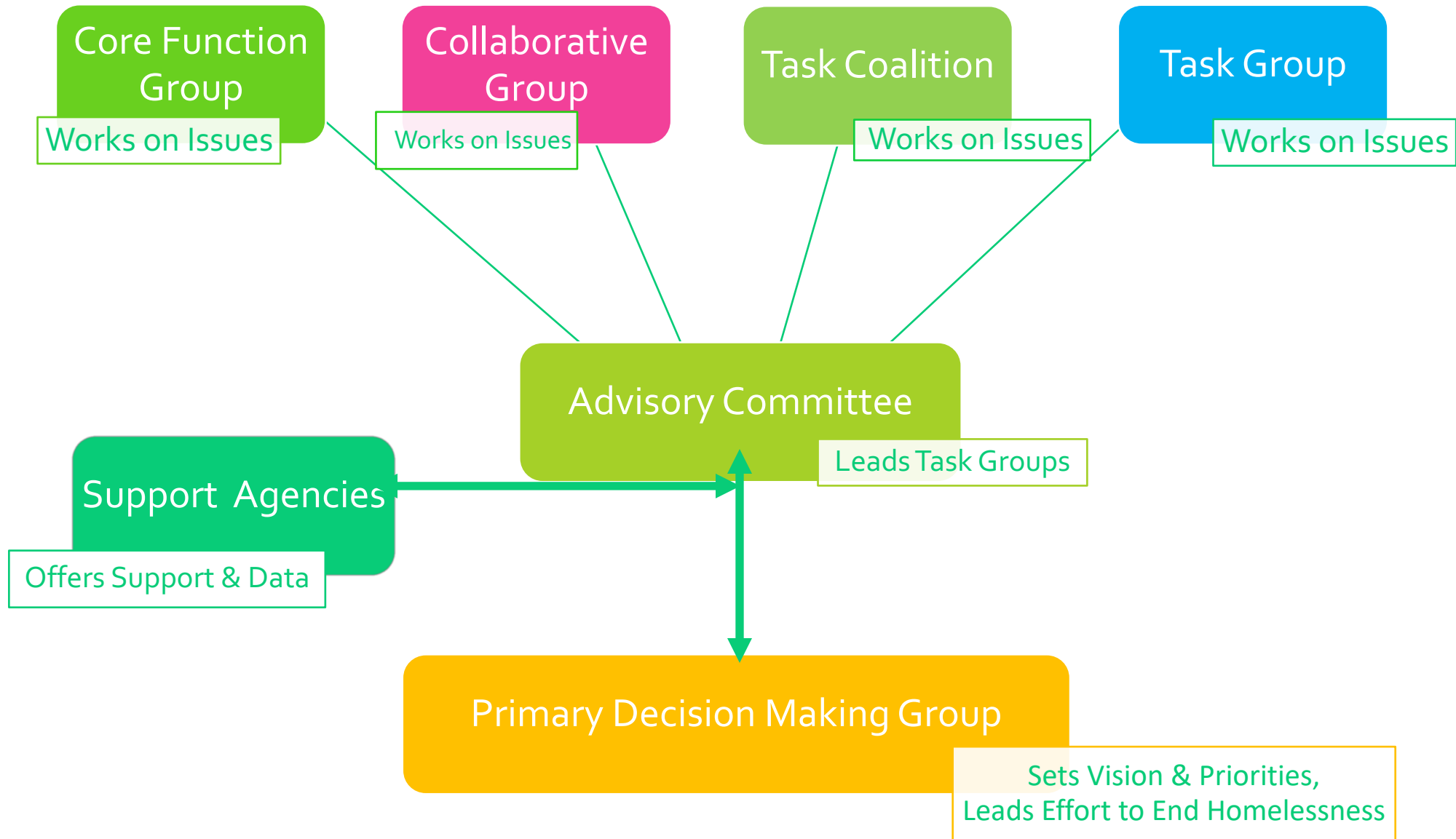
RESEARCH AND ACTIONS THAT INFORMED PROPOSAL

- Board Executive Committee Work
 - Conducted assessment of current system
 - Researched best practices of other communities
- Conversations with CoC and Community Stakeholders
- Board Work Group
 - Rob Wesemann, Jean Hill, Geoff Landward, Staci Stephens, Michelle Flynn, Tricia Davis, Preston Cochrane, and Katherine Fife
- HUD Guidance
 - Suzanne Wagner
 - Housing Innovations, Consultant
 - Patrick Wigmore, Sonoma County
 - HomeBase, HUD Technical Assistance Provider
- Legislative Audit - Released December 2018

POTENTIAL HOMELESS SYSTEM STRUCTURE



ALTERNATE VIEW - HOMELESS SYSTEM STRUCTURE



FUNCTIONS OF PRIMARY DECISION MAKING GROUP

- OWNS Ending Homelessness in Salt Lake County
- Promotes community-wide planning and strategic use of resources
- Aligns policy and funding priorities
- Identifies system gaps and priorities to make improvements
- Improves coordination and integration among resources and services
- Improves data collection and performance measurement
- Holds MOUs with Support Agencies
 - Collaborative Applicant
 - HMIS Lead
 - Shelter The Homeless
 - Other, as needed
- Votes on system policy, priorities, and strategies
 - members include representative(s) from each group of engaged and relevant stakeholders
 - voting rights belong to the entities which represent relevant stakeholders
 - voting rights will be balanced to ensure that no one entity or group of related stakeholders will have the ability to control the votes
- Has representation on the State Homeless Coordinating Committee
- Makes recommendations at the State level based upon data, and identified gaps and priorities
- Meets Every Other Month

ADDITIONAL SYSTEM FUNCTIONS

Advisory Committee

- Bridge between Task Groups & Primary Decision Making Group
- Take the information and data presented by task groups and make recommendations
- Meets Monthly
- Group consists of:
 - Leads from each task group
 - Receives support from support agencies

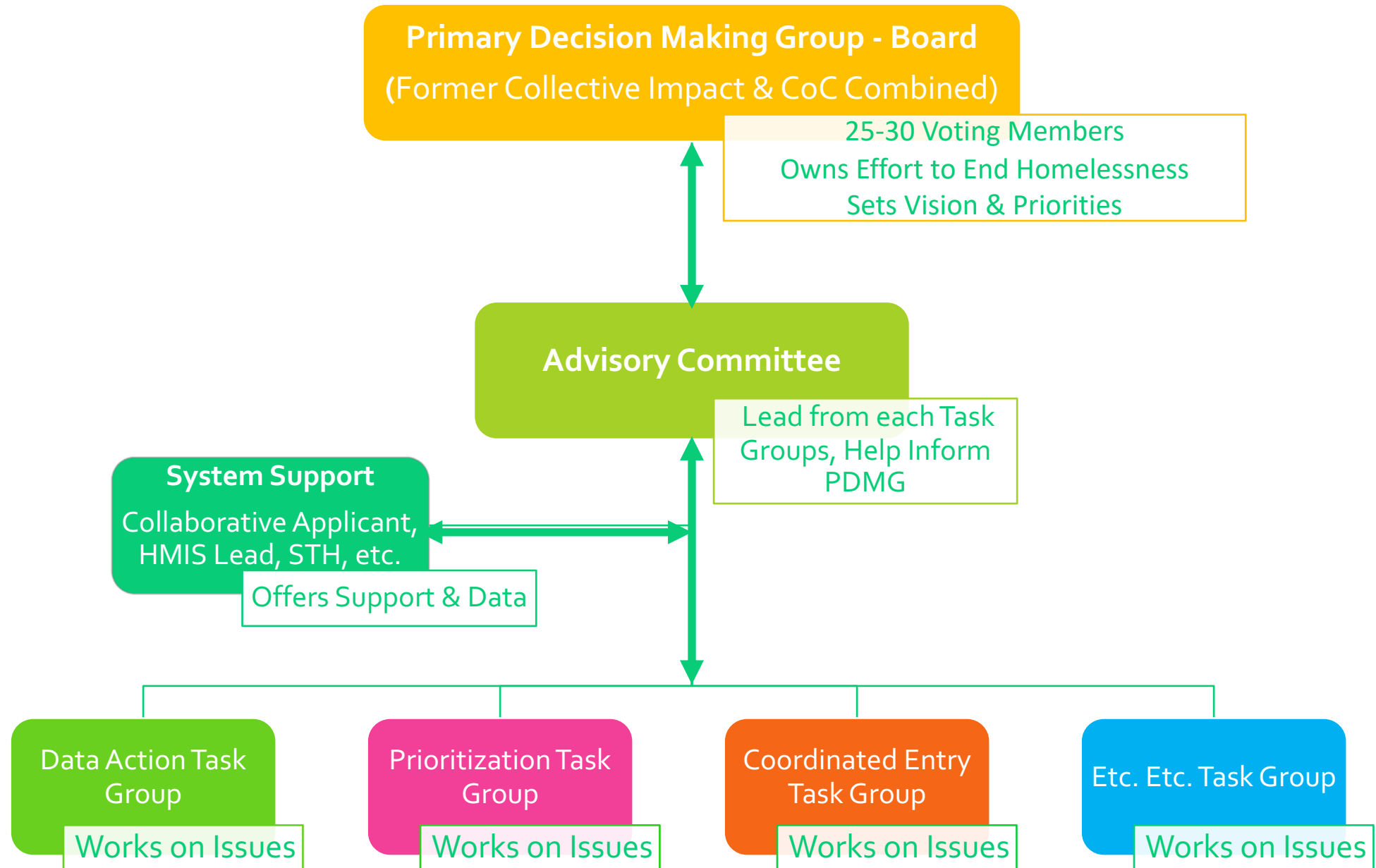
Task Groups

- Broad participation working on specific issues
- Identify information and data regarding issues
- Meets regularly or ad hoc
- Nonvoting members
 - Multiple representatives from each engaged stakeholder group
 - Multiple representatives from agencies
- Informs Primary Decision Making Group

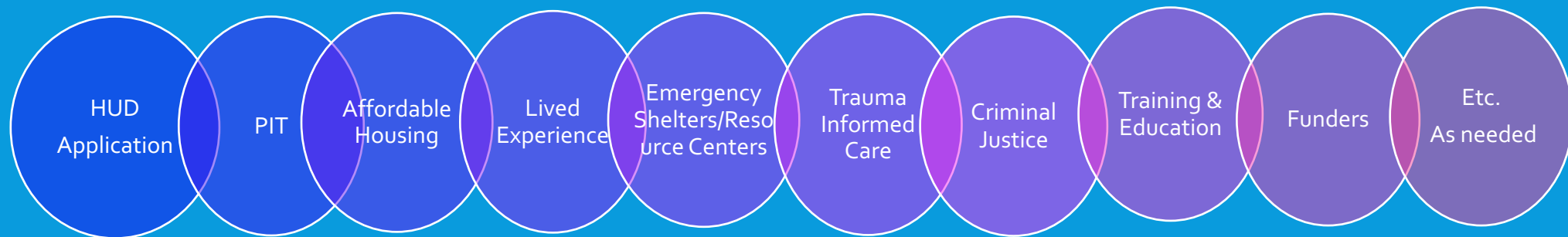
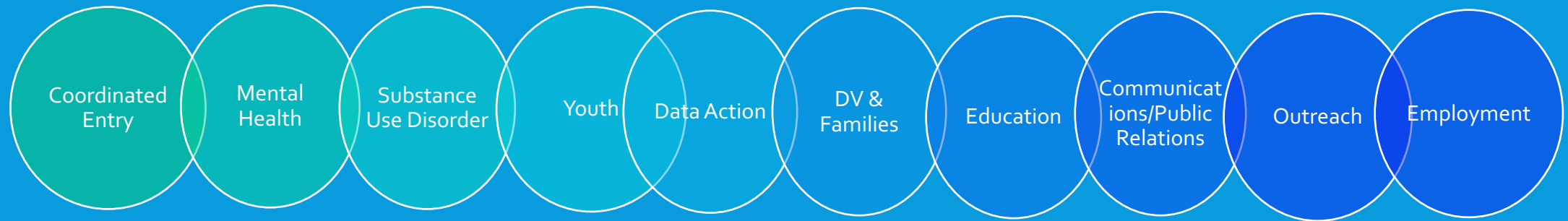
Support Agencies

- Offer support and data at all levels of system
 - PDMG will be supported by (at least) one representative from (at least) two support agencies
 - Advisory Committee will be supported by (at least) one representative from (at least) two support agencies
 - Task groups will be supported by support agencies as needed
- Hold MOUs with Primary Decision Making Group

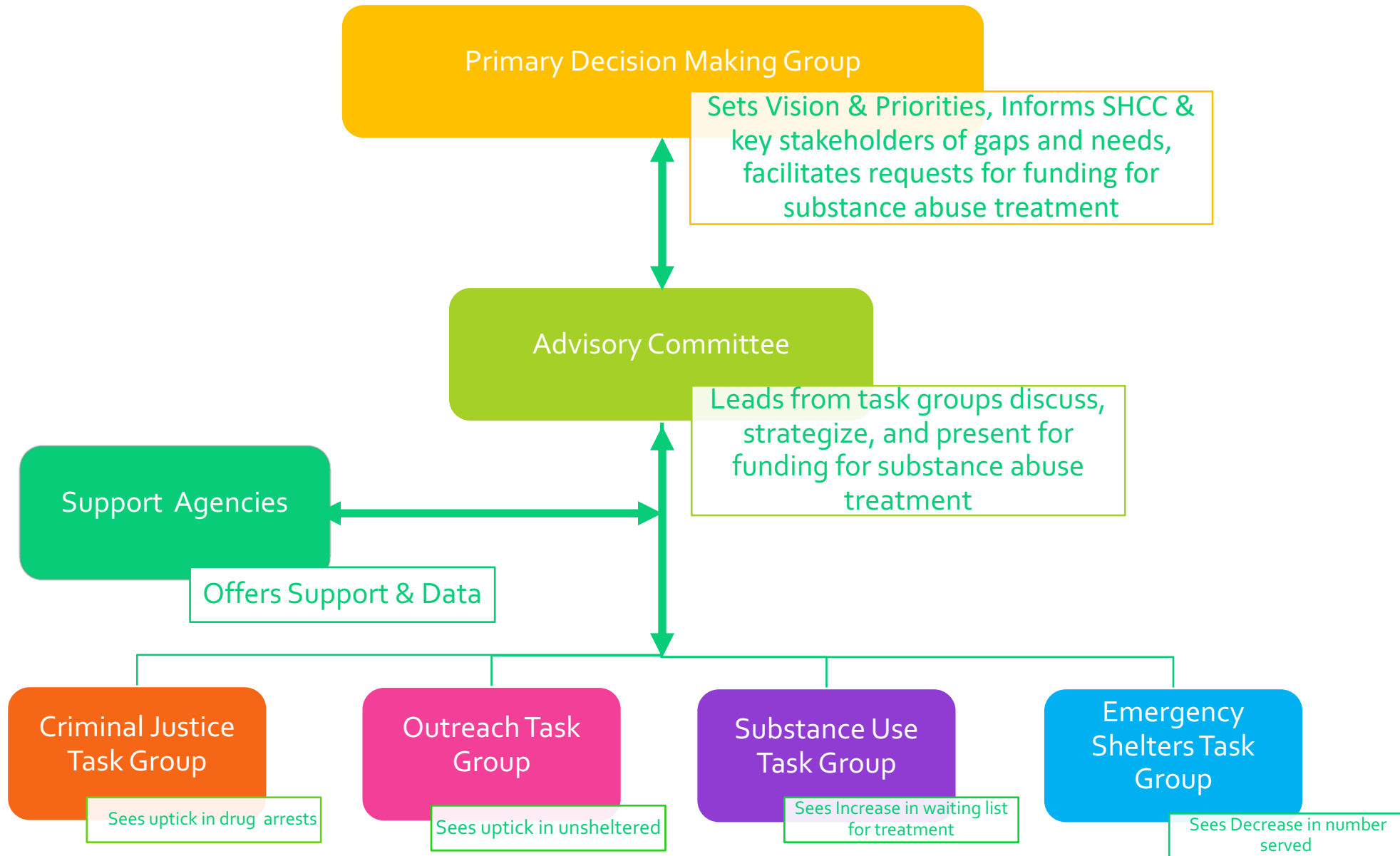
SALT LAKE COUNTY – PROPOSED SYSTEM



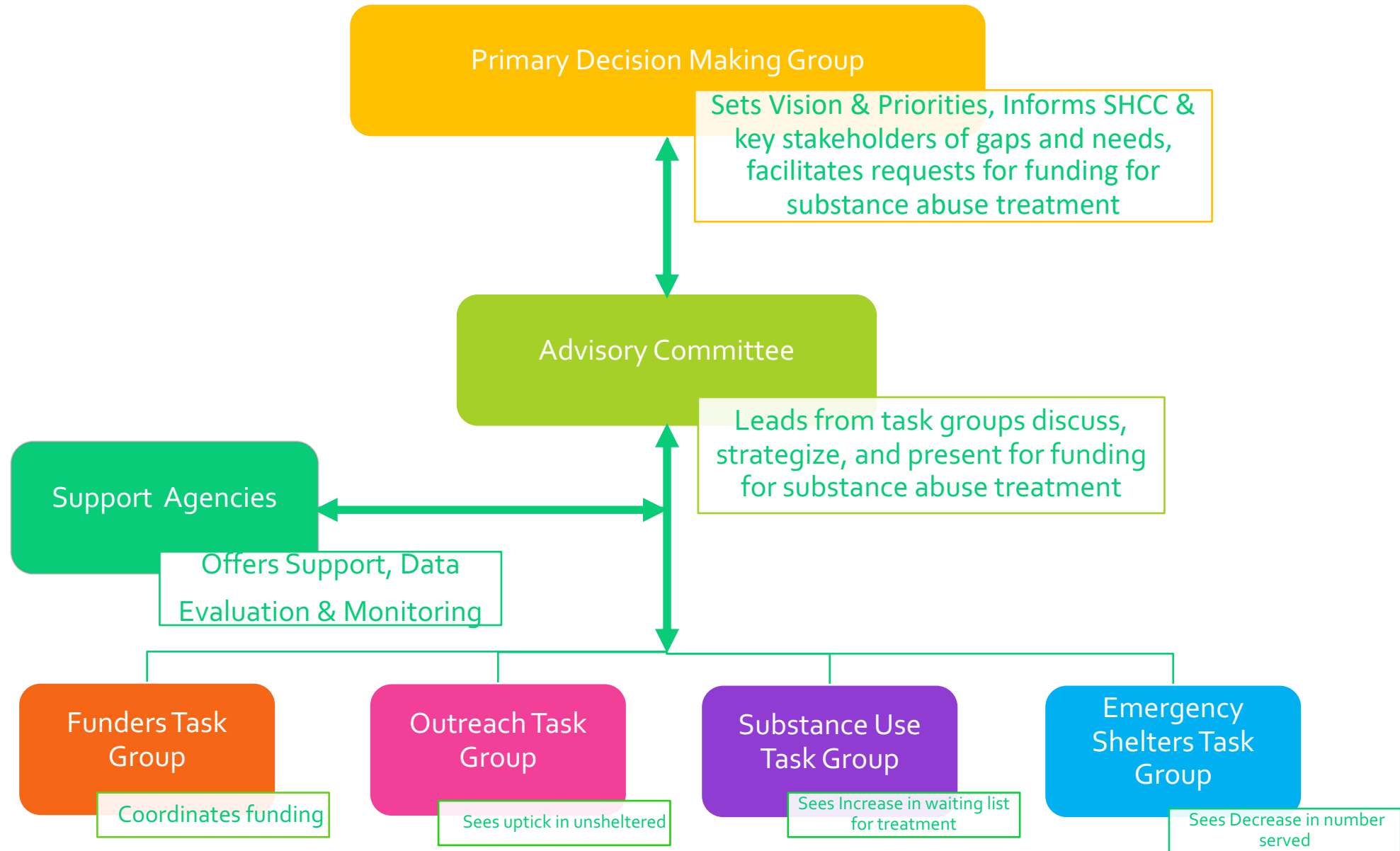
POTENTIAL TASK GROUPS



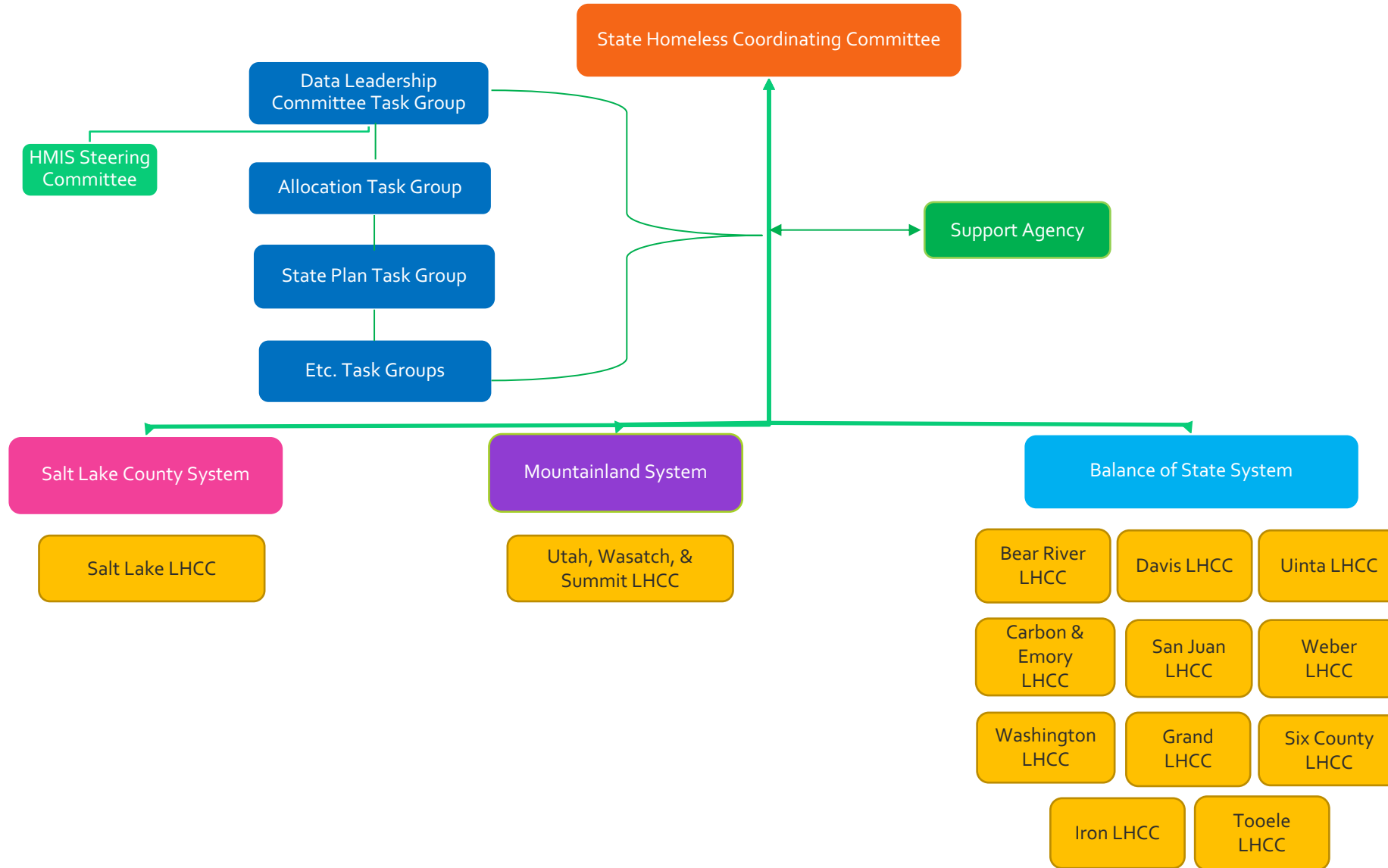
SALT LAKE COUNTY – EXAMPLE – SUBSTANCE USE



SL COUNTY – EXAMPLE – RESOURCE CENTERS



STATE OF UTAH – HOMELESS SYSTEM STRUCTURE



TOGETHER, WE...

- have an opportunity to make system-wide change.
- have an opportunity to de-duplicate efforts in the community.
- can focus on specific needs in the community.
- can help inform recommendations of the State Audit on homelessness.
- can help align the voices of all stakeholders.
- are experiencing strong coordination between CoC leadership, HMIS Lead and Collaborative Applicant.
- should utilize the momentum of the Collective Impact Steering Committee.
- can help build a sustainable system to effectively respond to homelessness that endures inevitable change in the community & leadership.
- create clear system oversight through the establishment of a supported governance structure.

PROPOSED TIMELINE

- December 2018
 - Present proposed structure at Collective Impact Steering Committee meeting (12/12) - *DONE*
 - Update CoC Board and Membership (12/6 & 12/20) - *DONE*
 - Accept new structure name proposals (12/20 – 1/14) – In Progress
- January 2019
 - Work group to finalize membership and structure details (1/3, 1/8, etc.)
 - Update STH Board (1/9)
 - Update CoC Board and Membership (1/3 & 1/17)
- February
 - CoC Board & Membership vote on new structure (2/7 & 2/21)
 - Update at Collective Impact Steering Committee meeting (2/13)
- March
 - STH Board vote on new structure
 - Transition to new structure
- April
 - Launch new structure

FAQS (WORKING DRAFT)

- ***Will the other groups (CoC, CI) still continue once this new structure is in place?***
 - The new structure combines the strengths of each of these entities, which will no longer exist as they are currently structured.
- ***What is the role of DWS-HCD?***
 - DWS – HCD will be a support agency. Currently they are the HMIS Lead for all the CoCs in Utah. Shelter the Homeless may participate in task groups.
- ***What is the role of Salt Lake County?***
 - Salt Lake County will be a support agency. Currently they are the Collaborative Applicant for the CoC. Shelter the Homeless may participate in task groups.
- ***What is the role of Shelter the Homeless?***
 - Shelter the Homeless will be one of the support agencies for the new system. Currently, they are the support/staffing for CI. Shelter the Homeless may participate in task groups.
- ***How is membership determined?***
 - All stakeholders can become members and participate in one or more task group.
 - Task Group members make nominations for voting members, who make up the Primary Decision Making Group. The Primary Members of the PDMG votes on new voting members.
- ***How does my organization get involved?***
 - Complete and submit the membership form indicating how the organization wants to be involved.
 - The Primary Decision Making Group will accept nominations from Task Groups and also review membership applications to determine voting members.

FAQS (CONT.)

- *What Will The PDMG vote on?*
 - Membership, governance, policies, priorities, etc.

- *What other questions are there that we need to include????*

NAME SUGGESTIONS RECEIVED TO DATE

(AS OF 1/4/18)

- Coalition to End Homelessness
- Utah Coalition to End Homelessness - Salt Lake Chapter
- Salt Lake Coalition to End Homelessness
- Salt Lake Alliance to End Homelessness
- Salt Lake Council to End Homelessness
- Alliance to End Homelessness
- House Utah Together, House Salt Lake County Together, Etc.
- Opportunity Knocks Utah, Opportunity Knocks SLCo
- Opportunity Knocks Alliance

GLOSSARY OF TERMS

- Continuum of Care (CoC) -
- Collective Impact (CI)
- What else do we need to add?????