

# OUR GOAL IS TO ESTABLISH A STRONG AND EFFECTIVE HOMELESS SYSTEM STRUCTURE FOR SALT LAKE COUNTY THAT:

- Supports a community wide commitment to ending homelessness.
- Unites communities and service providers in profoundly new ways.
- Informs funding and policy decisions.
- Aligns multiple funding streams for efforts to quickly rehouse homeless individuals and families while minimizing trauma and dislocation caused to homeless individuals, families, and communities.
- Promotes access to and effective utilization of mainstream programs by homeless individuals and families.
- Optimizes self-sufficiency among individuals and families experiencing homelessness
- Reinforces an overall system planning effort which includes all resources, stakeholders, and funding.
- Provides multiple opportunities for client input and feedback.

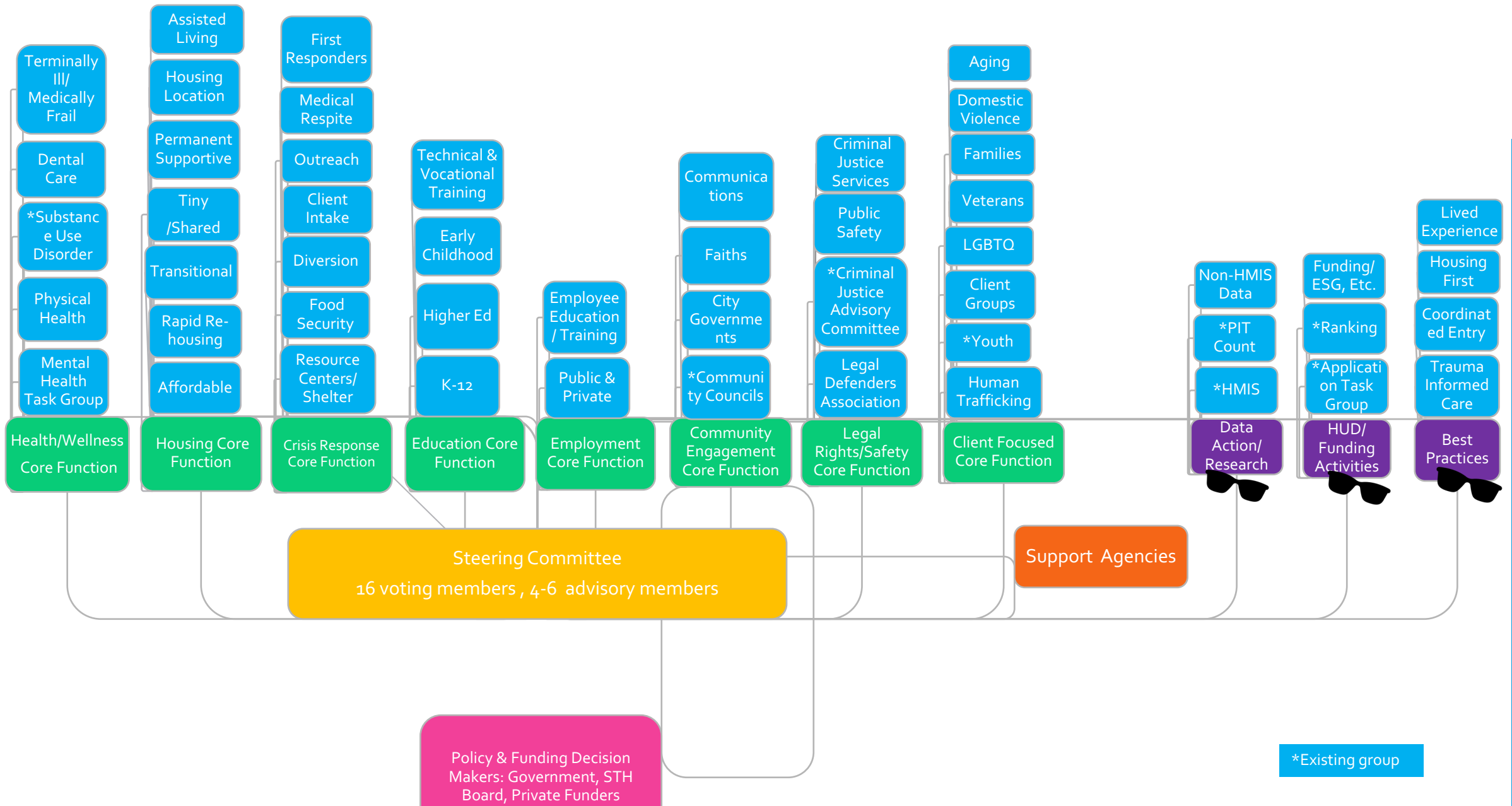
# RESEARCH AND ACTIONS THAT INFORMED PLANS FOR NEW SYSTEM

- CoC Board Executive Committee Work
  - Conducted assessment of current system
  - Researched best practices of other communities
- Conversations with CoC, Collective Impact, and Community Stakeholders
- Convened Work Group
- TA/HUD Guidance
  - Suzanne Wagner
    - Housing Innovations, Consultant
  - Patrick Wigmore, Sonoma County
    - HomeBase, HUD Technical Assistance Provider
- Legislative Audit - Released December 2018

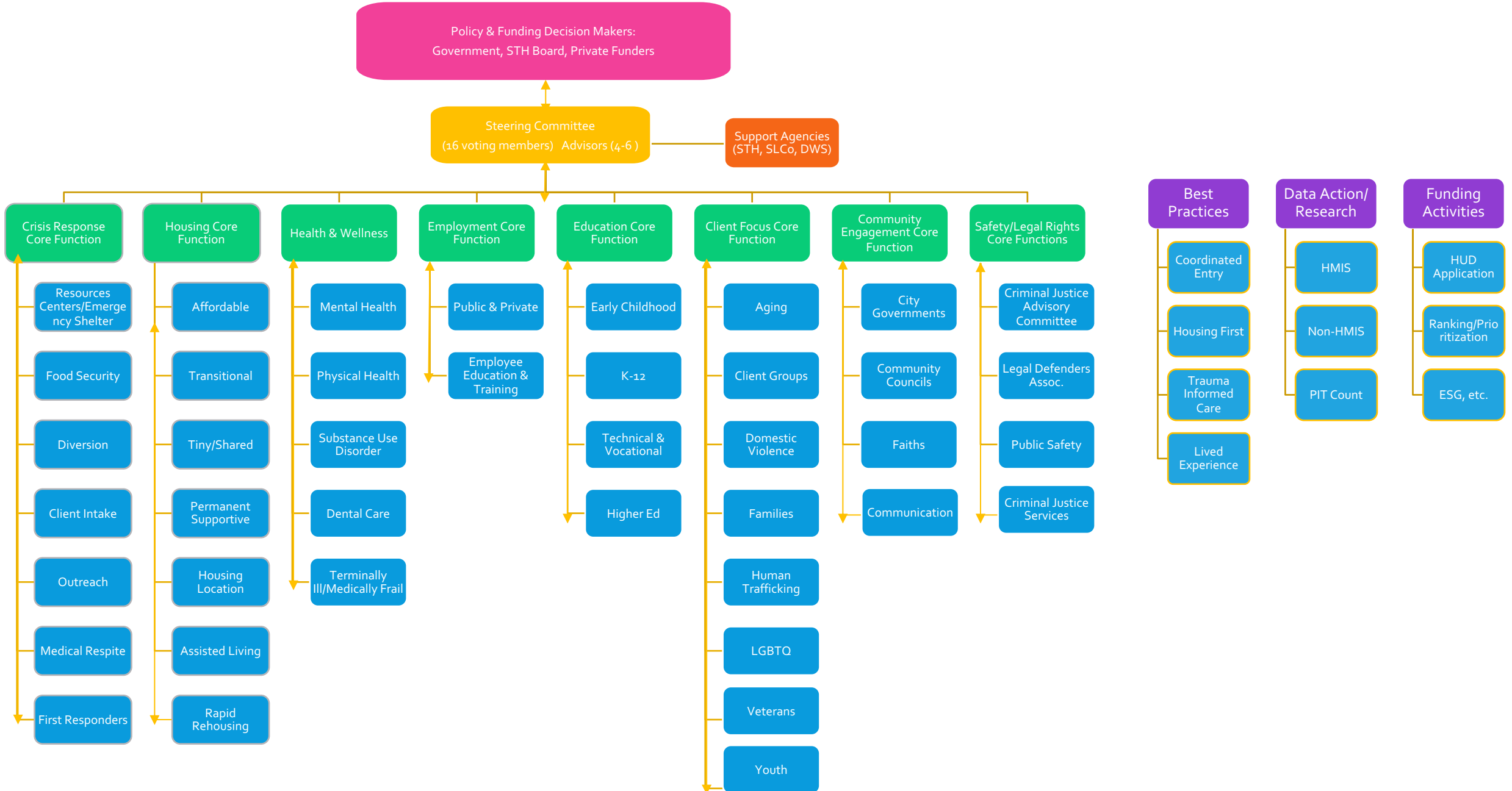
# NEW SYSTEM STRUCTURE WORK GROUP

- Convened in November 2018, Open Invitation to Participate,
  - Met weekly, through March 2019
    - Andrew Johnston, VOA Utah
    - Anne Burkholder, YWCA Utah
    - Christine Nguyen, Department of Health
    - Geoff Landward, Utah System of Higher Education
    - Jean Hill, Catholic Diocese of Salt Lake City
    - Jennifer Godfrey, Utah Community Action
    - Katherine Fife, Salt Lake County
    - Kathy Bray, VOA Utah
    - Kelly. L. Jorgensen, HUD
    - Kim Correa, The Inn Between
    - Lana Dalton, Salt Lake County, CJAC
    - Michelle Flynn, The Road Home
    - Patrice Dickson, Utah Community Action
    - Pauline Zvonkovic, HUD
    - Preston Cochran, Shelter The Homeless
    - Robert Wesemann, NAMI Utah
    - Selina Gorst, UDVC
    - Sherri Wittwer
    - Staci Stephens, Fourth Street Clinic
    - Todd Powers, VA
    - Tricia Davis, DWS, HCD, Homelessness Programs

# SALT LAKE VALLEY COALITION TO END HOMELESSNESS



# SALT LAKE VALLEY COALITION TO END HOMELESSNESS



# GUIDING PRINCIPLES

- Balanced decision making will be incorporated into the system's structure to ensure no one organization (or group of organizations) have full authority over decision making.
- Checks and balances are incorporated into the system. Members, stakeholder groups, and representatives agree to uphold the system in function and in spirit.
- Those who have lived experiences of homelessness have a meaningful voice in the system.
- All stakeholders that can influence change should be involved and new organizations that can aid in ending homelessness will be invited to participate.
- Transparency in roles, responsibilities, decision making, and membership will be paramount; and all member organizations will ensure information is provided to the public and open to community comments.
- Continuity and flow of information will take place from Statewide to local level.
- Trauma informed care will be central to the actions of all stakeholders in the system.
- Trust will exist throughout every level of the system. Each member will trust that other stakeholders will operate with a commitment to the entire system.
- Data and informed conversations will flow throughout the system.
- All stakeholders will commit to accepting the consensus recommendations of the Coalition.
- All stakeholders will commit to the goal of ending AND preventing homelessness.

# SELECTION COMMITTEE MEMBERS

Nominated by Collective Impact and CoC Board Members, Reviewed Steering Committee Nominees, Determine Proposed Slate of Steering Committee Members

- Alan Pruhs
- David Litvack
- Jean Hill
- Jen Steele
- Jenn Godfrey
- Karen Crompton
- Kathy Bray
- Laura Michalski
- Michelle Flynn
- Pamela Atkinson
- Rob Wesemann

# STEERING COMMITTEE MEMBERS

- Rob Wesemann [Client Focus]  
Executive Director, NAMI Utah
- Pamela Atkinson [Client Focus]  
Community Advocate
- Kathy Bray [Community Engagement]  
President & CEO, Volunteers of America, Utah
- David Litvack [Community Engagement]  
Deputy Chief of Staff, Salt Lake City Corporation
- Michelle Flynn [Crisis Response]  
Associate Executive Director of Programs, The Road Home
- Jennifer Campbell [Crisis Response]  
Executive Director, South Valley Services
- Mike Harman [Education]  
McKinney-Vento Liaison, Salt Lake City School District
- Jennifer Godfrey [Education]  
CEO, Utah Community Action
- Matt Melville [Employment]  
Homeless Services Director, Catholic Community Services
- Loggins Merrill [Employment]  
Assistant Director, Program & Training Division, Utah  
Department of Workforce Services
- Shawn McMillen [Health/Wellness]  
Executive Director, First Step House
- Laura Michalski [Health/Wellness]  
CEO, Fourth Street Clinic
- Zach Bale [Housing]  
Director of Operations, Housing Connect
- Michael Akerlow [Housing]  
CEO, Community Development Corporation of Utah
- Lana Dalton [Safety/Legal Rights]  
Programs Manager, Criminal Justice Advisory Council, Salt  
Lake County
- Jean Hill [Safety/Legal Rights]  
Government Liaison, Catholic Diocese of Salt Lake City



# CORE FUNCTION GROUPS AND STEERING COMMITTEE CORE FUNCTION LEADS

## Client Focused

- Pamela Atkinson
- Rob Wesemann

## Community Engagement

- Kathy Bray
- David Litvack

## Crisis Response

- Michelle Flynn
- Jennifer Campbell

## Education

- Mike Harman
- Jennifer Godfrey

## Employment

- Matt Melville
- Loggins Merrill

## Health/Wellness

- Shawn McMillen
- Laura Michalski

## Housing

- Zach Bale
- Mike Akerlow

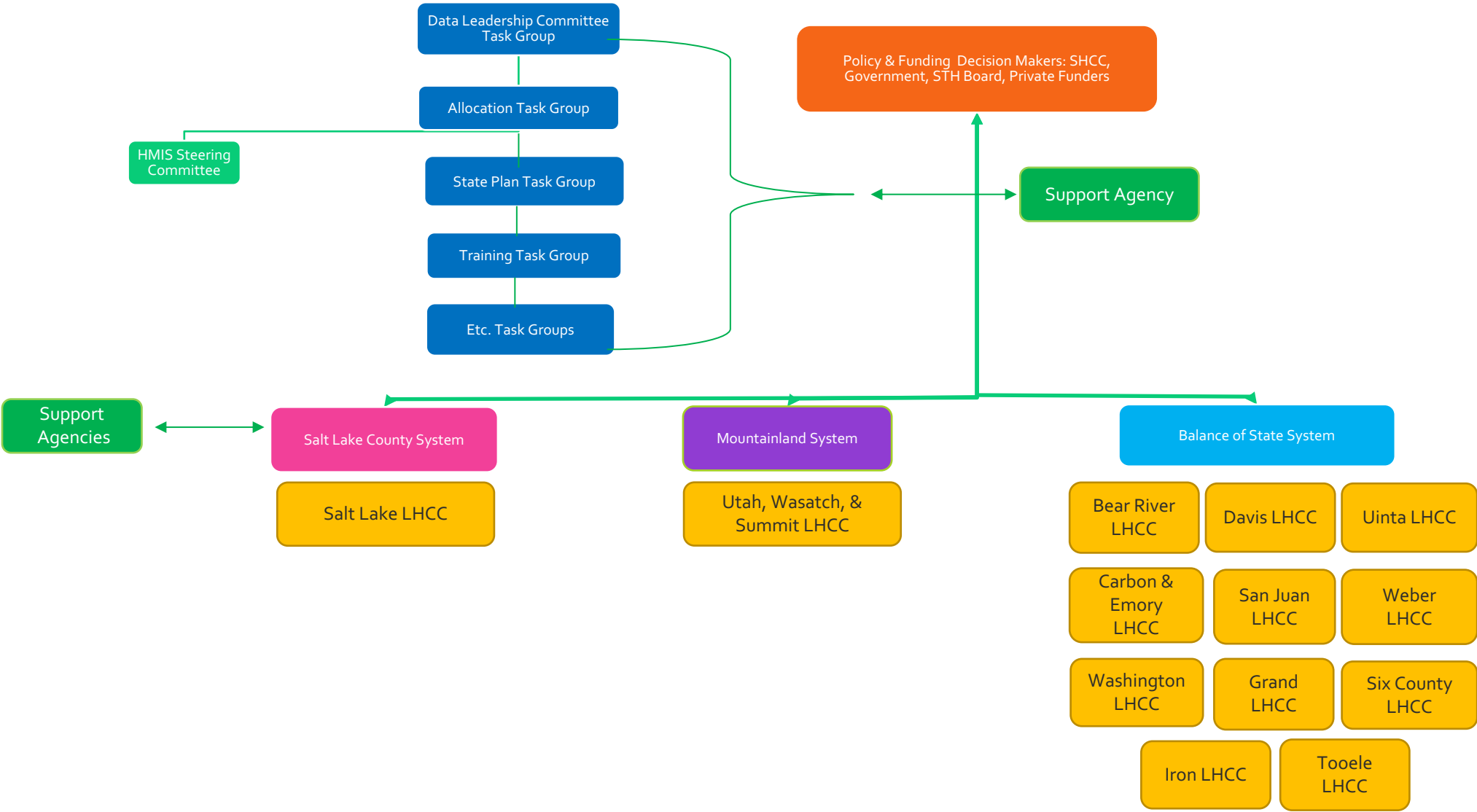
## Legal Rights/Safety

- Lana Dalton
- Jean Hill

# RESPONSIBILITIES OF THE STEERING COMMITTEE:

- Hold the formal responsibility to align Coalition vision and 14 shared outcomes with state, county, and other local efforts to render episodes of homelessness rare, non-recurring, and brief;
- Approve the governance charter, policies, and required documents (including HUD collaborative application) ;
- Oversee membership and representation of those working to end homelessness as well as those with lived experiences; voting for new membership and co-chairs annually;
- Prepare an annual report on the state of homelessness in the county;
- Makes consensus recommendations to SHCC, STH Board, other funders, and policy makers;
- Represents the Coalition through participation on the State Homeless Coordinating Committee and other related committees. The Co-chairs of the Steering Committee will act as liaisons to the State Homeless Coordinating Committee.

# HOW NEW SYSTEM STRUCTURE FITS WITH ENTIRE STATE



# TOGETHER, WE CAN...

- make system-wide improvements.
- help streamline and de-duplicate efforts in the community.
- identify priorities that focus on specific needs in the community.
- inform recommendations of the State Audit on homelessness, funders, and policy makers.
- align the voices of all stakeholders in a meaningful way.
- build upon the strengths of the Collective Impact Steering Committee and Salt Lake County CoC
- create a sustainable system to effectively respond to homelessness that endures inevitable change in the community & leadership.
- experience clear system oversight and accountability through the establishment of a supported governance structure.
- trust in the system and the contributions of all stakeholders.
- be a model for other communities in addressing homelessness.

# TIMELINE

- December
  - Planning Work Group Convened
  - Prior to December, research of other systems, review TA from HUD and experts, etc. took place
- February
  - CoC Board update & vote of support (2/7) - DONE
  - Work Group meets to determine structure details (2/14, 2/11, 2/19, 3/5, 3/12, etc.) - DONE
  - Update at Collective Impact Steering Committee meeting (2/13) - DONE
  - Establish Selection Committee (2/13-3/1) - DONE
  - CoC Membership vote on new structure (2/21) - DONE
  - Accept Nominations for Steering Committee Members (2/21-3/8) – DONE
- March
  - Selection Committee meets to determine slate for new Steering Committee (3/12) - DONE
  - STH Board vote on new structure (3/13) - DONE
  - Transition to new structure (release new membership forms, governance docs, etc.) – DONE
- April
  - Steering Committee Orientation (4/3) – DONE
  - Launch New Structure (4/10) - DONE